









Evaluation Study of the UEFA EURO 2024: Summary and Key Results



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Background







Research project for the assessment and evaluation of the ecological, economic, and social sustainability of the UEFA EURO 2024 in Germany







Central question: How sustainable is the UEFA EURO 2024, in which areas, and for whom?



Which specific goals and associated parameters for the three sustainability dimensions can be identified based on scientific literature and discussions with stakeholders?



What is the status quo with regard to the formulated goals and parameters in the three sustainability dimensions before the start of UEFA EURO 2024?



To what extent are the formulated goals in the three sustainability dimensions achieved by hosting the UEFA EURO 2024 in an ex ante-ex post comparison?





Evaluation process







- Effect analysis: Analysis of the event's effects as a whole; no analysis of the effects of individual sustainability measures
- Core element: Before-after comparison (isolation of the event's effects)
- Control for other factors (sociodemographic characteristics, satisfaction/dissatisfaction with sporting performance)
- > Test for statistical significance (ex ante-ex post differences; fans from GER vs. fans from abroad): indicated by *, **, ***

Included results

- Nationwide results
- ➤ No Host City-specific results or best practice examples (only all 10 Host Cities together)
- Focus on the results from this project's data collections













Document analysis and interviews

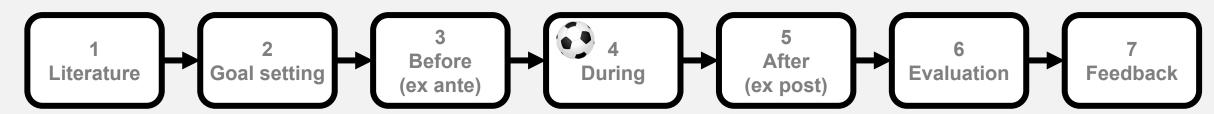
Sport club survey

Population survey

Document analysis and interviews

Sport club survey

Population survey



Impact and media analysis

Nielsen Sports

Ex-post climate study







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Population survey



Conduction of a **nationwide**, **representative survey** of the German population (online)

Before

26th of April until 26th of May 2024



After

26th of July until 30th of August 2024



Adult resident population (18 years and older)



2 Sub-samples:

Host Cities and Rest-Germany Panel quota: 66%





Representative in terms of age, gender, migration background, and Rest-GER also in terms of state



Rest-GER (n=5,664)



Host Cities (n=5,608)



Rest-GER







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Sport club survey

Before

After



Integration in the 9th wave of the Sport Development Report (nationwide representative online survey of sport clubs)



17th of October until 19th of December 2023



76,539 sport clubs were invited to participate in the survey (out of a total of 86,378 sport clubs in Germany)



n=18,862 sport clubs completed the survey (Response rate: 24.6%)

➤ Of these, n=2,494 indicated their willingness to participate in a post-event survey



Online survey of the sport clubs that agreed in the pre-event survey to participate in an additional post-event survey



1st of August until 7th of September 2024



2,494 sport clubs were invited to participate in the survey



n=1,169 sport clubs completed the survey (Response rate: 46.9%)





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Ticket holder survey

Conduction of a ticket holder survey during and after the UEFA EURO 2024



Target group: Ticket holders (aged 18 years and older) who used their ticket via the EURO 2024 ticket app



Distribution of the survey link via UEFA in multiple waves

Desktop 24.7% Mobile 75.3%

Online survey from 15th of June until 21st of July 2024

357,562 e-mails sent to ticket holders, of which 235,027 e-mails were opened

Number of clicks on the survey link: 31,551

Completion rate: 42%

Full sample n=13,387

Sub-sample Germany

n=6,789

Sub-sample Abroad n=6.598











Document analysis and interviews with event-orga stakeholders

Mixed-methods approach:

Document analysis and qualitative interviews with **14 stakeholders**



Systematic document analysis based on several documents of the stakeholders (e.g., Host City concepts, financial plans)



Conduction of 14 interviews (before and after the event) to clarify remaining questions, causes, and relationships







Conceptualization

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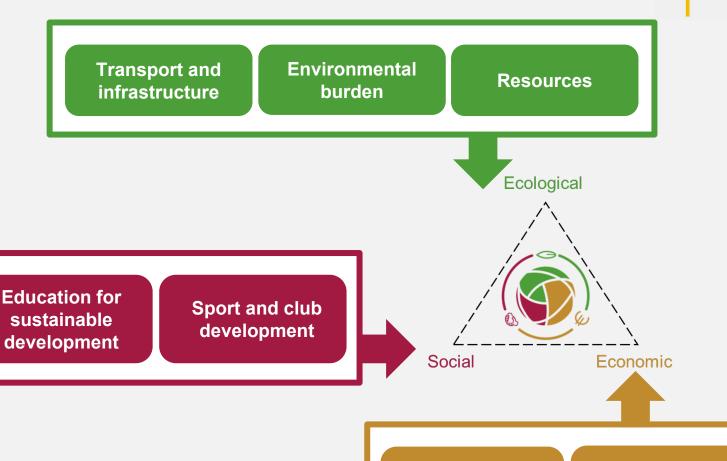


Sustainability of Major Sport Events

Societal

participation and

understanding



Organizational sustainability

National economic sustainability

Sustainable management







5=strongly agree)





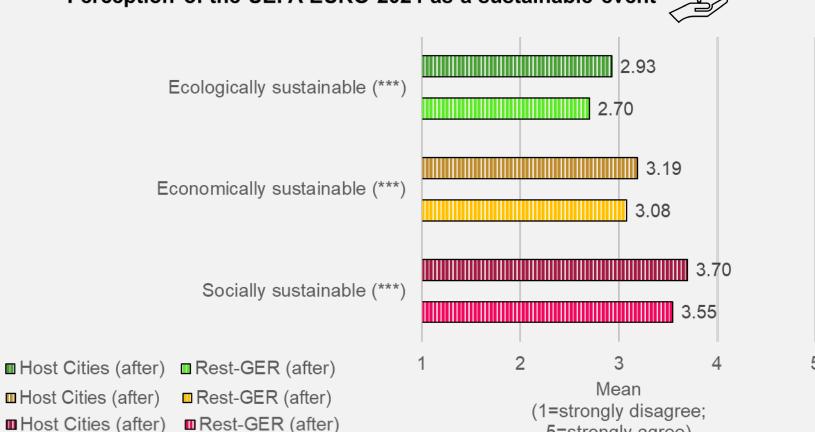


The opinion of the population was only assessed after the event.

The UEFA EURO 2024 was perceived as a socially sustainable event.

Overall, the population in the Host Cities perceived the event as more sustainable than the population in Rest-GER.

Perception of the UEFA EURO 2024 as a sustainable event









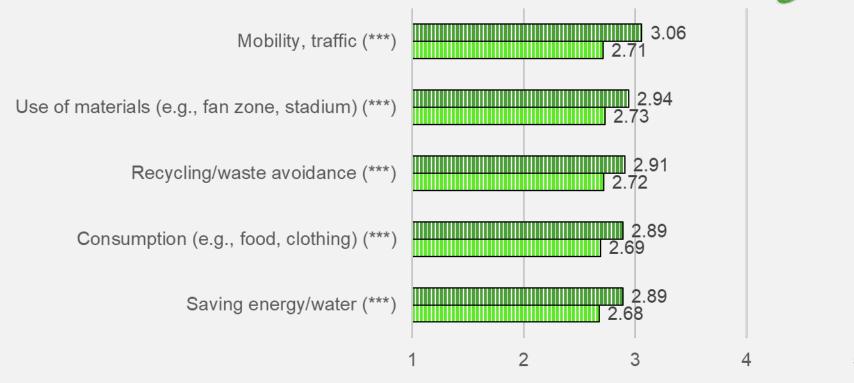






The population in the Host Cities perceived the UEFA EURO 2024 as more ecologically sustainable than the population in Rest-GER.

Perception of the UEFA EURO 2024 as an ecologically sustainable event



■ Host Cities (after)
■ Rest-GER (after)

Mean (1=strongly disagree; 5=strongly agree)







(1=strongly agree; 5=strongly disagree)





The population in the Host Cities perceived the UEFA EURO 2024 as more economically sustainable than the population in Rest-GER.

Perception of the UEFA EURO 2024 as an economically sustainable event 3.35 Economic benefit (e.g., through tourism) (***) 3.14 Infrastructure (e.g., use of existing infrastructure, need 3.28 for new buildings) (***) 3.05 3.07 Burden on taxpayers^a (***) 3.26 3.07 Available budget and its utilization (***) 2.86 Mean ■ Host Cities (after) ■Rest-GER (after) (1=strongly disagree; 5=strongly agree) ^areverse coded statement







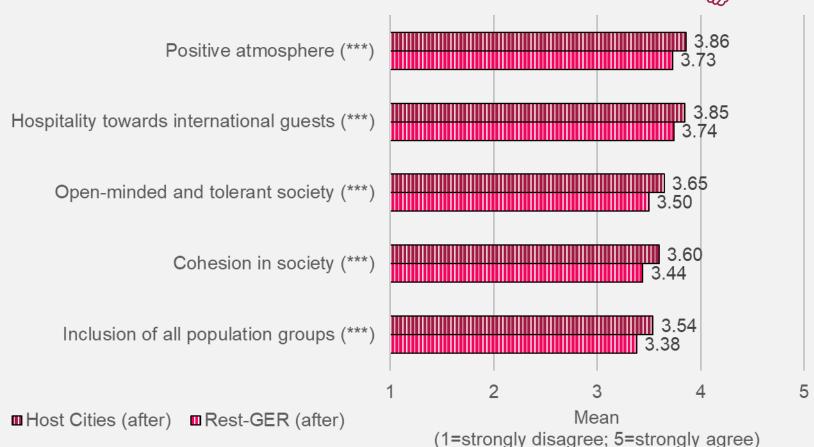






The population in the Host Cities perceived the UEFA EURO 2024 as more socially sustainable than the population in Rest-GER.

Perception of the UEFA EURO 2024 as a socially sustainable event







Conceptualization

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Ecological sustainability

Core Areas and Sub Areas

Transport and Environmental Resources infrastructure burden Intelligent, climate-Public transport and Traffic load, air Energy/water supply Noise pollution CO₂-emissions friendly mobility long-distance trains pollution Walkways and bike Waste avoidance, **Built infrastructure** Light pollution Waste volume **Nutrition** paths recycling Merchandising Dressing







Evaluation

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Ecological sustainability

Transport and infrastructure

Intelligent, climatefriendly mobility

Digital offers (Fan Pass app) promoted ecologically sustainable mobility behavior among fans. App users have increasingly used local public transport and public long-distance trains.

Walkways and bike paths



Ticket holders from abroad were more satisfied with the cleanliness of walkways than ticket holders from Germany, but less satisfied with their availability, signposting, and illumination. Public transport and long-distance trains





Airplanes and cars are still important means of transport for ticket holders from foreign countries.

Just over half of ticket holders from Germany traveled to the stadium by car.

However, more climate-friendly means of transport are also frequently used, especially among ticket holders from abroad.

Ticket holders from foreign countries perceived the availability and attractiveness of local public transport and public long-distance trains in Germany as more positive than ticket holders from Germany and were, therefore, also more satisfied with these means of transport.

Environmental burden







The population in the Host Cities does not perceive any increased environmental burden (congestion, traffic and waste volume, traffic noise, air and light pollution) after the event.











Transport and infrastructure

Intelligent, climatefriendly mobility



Public transport and long-distance trains

The share of users of the Fan Pass app is higher among ticket holders from foreign countries.

App users have increasingly used local public transport and public long-distance trains.

Usage of the Fan Pass app to ...

Share of respondents who (strongly) agree (in %)





gather information about mobility and for arrival and departure:

(***)

44.5% (GER) resp. 61.5% (Abroad)



find alternatives to travel by car (***)

21.7% (GER) resp. 34.7% (Abroad)









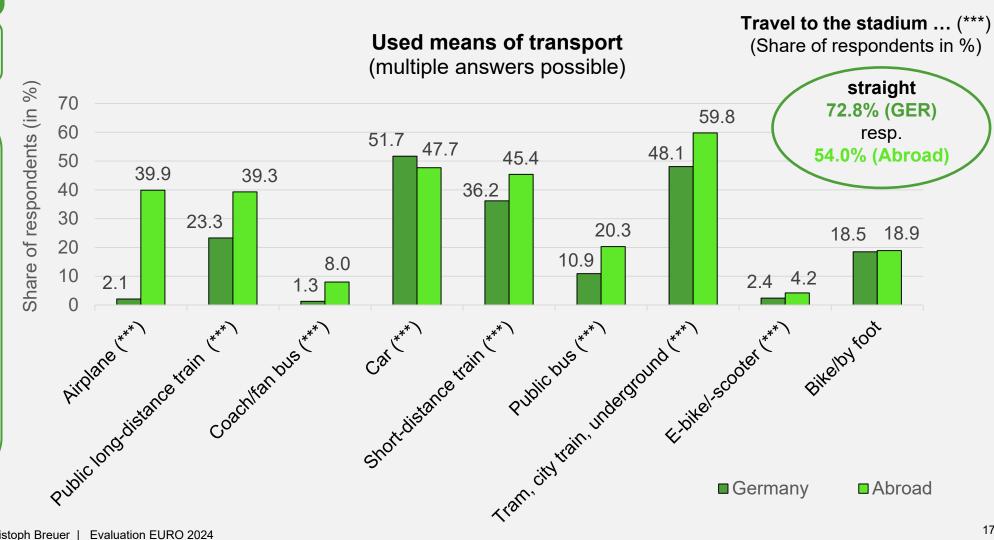


Transport and infrastructure

Public transport and long-distance trains

A higher share of ticket holders from abroad used local public transport and public long-distance trains.

Ticket holders from Germany rather traveled directly to the stadium instead of taking a detour.













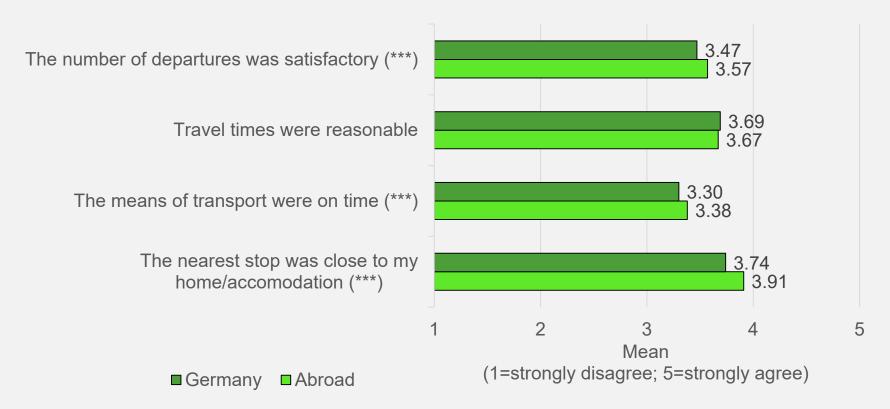
Transport and infrastructure

Public transport and long-distance trains

Ticket holders from foreign countries were slightly more satisfied with the number of departures, the punctuality, and the proximity of the nearest stop of the local public transport than ticket holders from Germany.

Availability and attractiveness of local public transport in the Host Cities (Part 1)













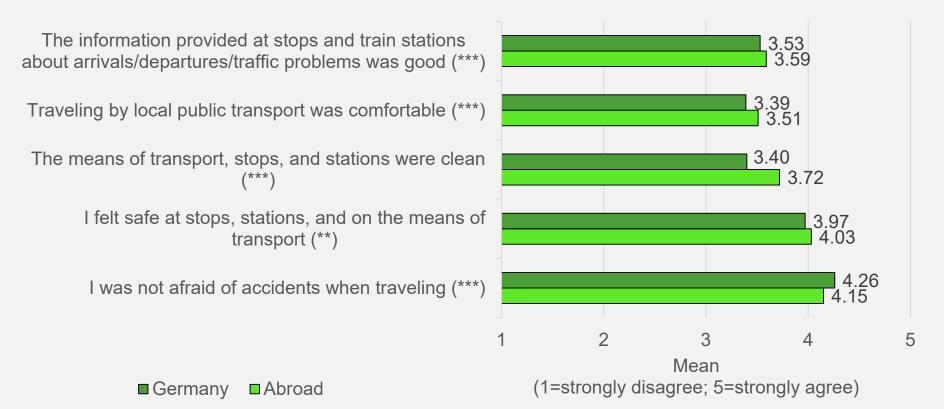
Transport and infrastructure

Public transport and long-distance trains

Ticket holders from abroad were more satisfied with availability and attractiveness of local public transport than ticket holders from Germany.

Availability and attractiveness of local public transport in the Host Cities (Part 2)















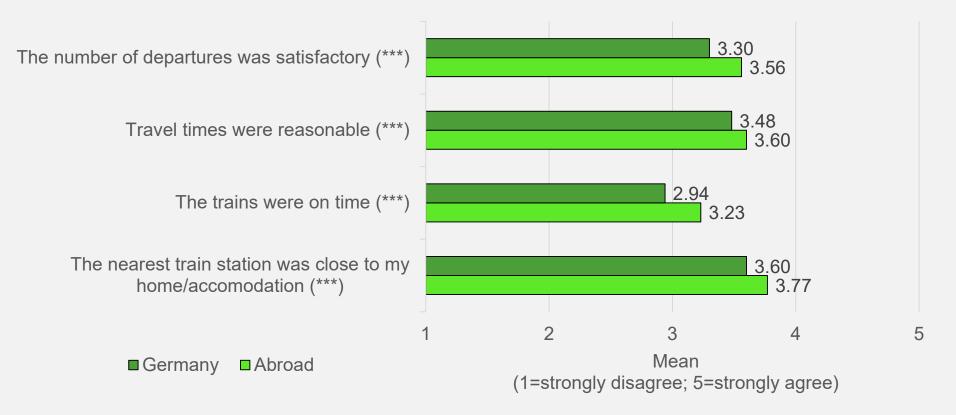
Transport and infrastructure

Public transport and long-distance trains

Ticket holders from foreign countries were more satisfied with the availability and attractiveness of public long-distance trains than ticket holders from Germany.

Availability and attractiveness of public long-distance trains (Part 1)















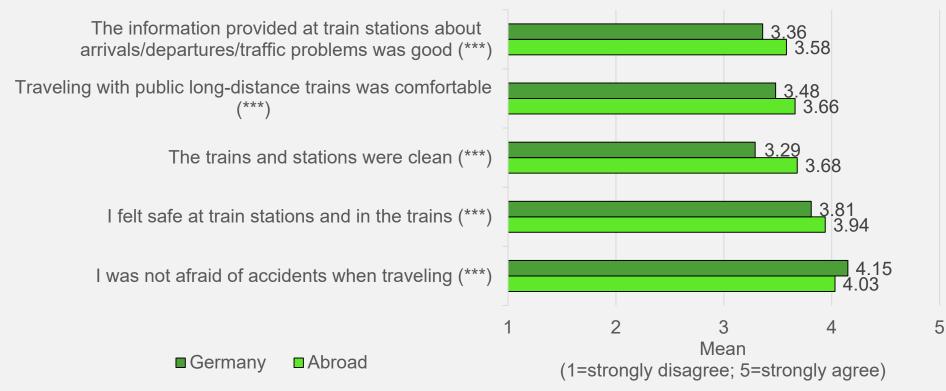
Transport and infrastructure

Public transport and long-distance trains

In nearly all areas, ticket holders from foreign countries were more satisfied with the availability and attractiveness of public long-distance transport than ticket holders from Germany.

Availability and attractiveness of public **long-distance transport (Part 2)**















(in %):

resp.

Transport and infrastructure

Walkways and bike paths

Fans from abroad were more satisfied with the cleanliness of walkways than ticket holders from Germany, less so with the availability, signposting, and illumination.



Availability and attractiveness of walkways in the Host Cities







Evaluation

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Ecological sustainability

Resources

Overall, more fans attended the event than expected two years earlier (in the ex-ante climate study):

- ➤ There were 62% more visitors in the fan zones (6.14 million instead of 3.8 million as previously assumed), resulting in more emissions from (inter)national travel and overnight stays
- ➤ The share of ticket holders living in a foreign country was 37.5% higher (44% instead of 32%), resulting in a higher share of air traffic (emission-intensive)
- ➤ The tickets were distributed among more visitors (Ø 1.5 tickets per person instead of 2.1 as previously assumed), resulting in 40% more people traveling and a higher general travel volume

CO₂-emissions

Before the event, the CO₂-equivalent (CO₂-e) emissions were estimated at about 490,000 tons (based on estimates of the number of visitors).

In fact, almost 780,000 tons CO_2 -e emissions were generated, of which about 678,000 tons CO_2 -e (87%) were caused by fan travel.

The overall emissions are considerably lower than at the UEFA EURO 2016 (2.8 million tons CO₂-e) due to fewer (new) stadium constructions.





The greatest savings potential lies in shifting from mediumand short-distance flights and car use to public long-distance trains.









(Reich & Weißleder, 2024)



6.92 M

6.14 M

69%





Resources

CO₂-emissions



International networks and understanding, dialogue, relation to Europe

Cohesion and community

In total, more fans attended the event than expected two years earlier, which contributed to the social sustainability.

37.5% more fans from abroad, resulting in more air traffic (emission-intensive)

More fans made the trip because they wanted to visit a fan zone

Comparison with the ex-ante climate study

Basic data (extract) Ex-ante **Ex-post** (Öko-Institut) (DEKRA) Tickets sold to foreign fans 32% 44% 2.1 Ø Number of tickets per 1.5 person 1.4 B 1.93 B Person-km fans international arrival and departure

5.2 M

3.8 M

26%

Visitors fan zone

Main reason for trip is
visit of fan zone

Person-km teams

40% more people traveled, resulting in a higher travel volume

62% more visitors in the fan zones, resulting in more emissions from travel and overnight stays





(Reich & Weißleder, 2024)

Overall result of the event's carbon footprint

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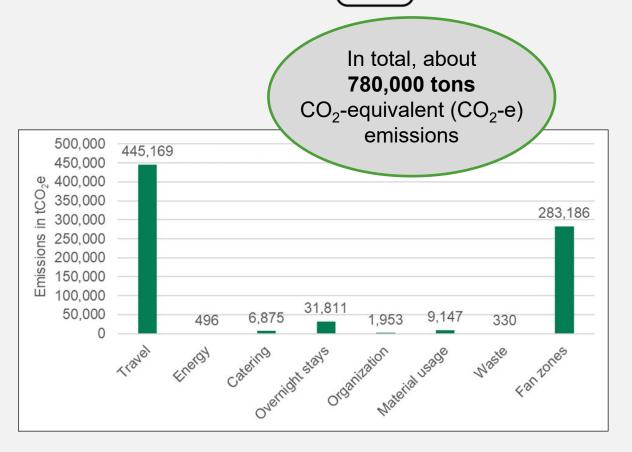
Resources

CO₂-emissions

The study conducted by DEKRA is based on data that were collected before, during, and after the event.

To ensure comparability, this study uses the same method as the exante climate study.

Emissions by component	Emissions	Percentage
	[t CO ₂ -e]	
Travel	445,169	57.1%
Energy	496	0.1%
Catering	6,875	0.9%
Overnight stays	31,811	4.1%
Organization	1,953	0.3%
Material usage	9,147	1.2%
Waste	330	<0.1%
Fan zones	283,186	36.4%
Total emissions	778,968	100%







(Reich & Weißleder, 2024)







Resources

CO₂-emissions

About 87% (678,000 tons CO₂-e) of all emissions are caused by fan travel, mostly by international fan travel.

Emissions by responsible groups



Overall result by responsible groups								
	Emissions in t CO ₂ e							
	International ticket holders	National ticket holders	National teams	Volunteers	Fan zones	Other	Total	Share [%]
Travel	371,712	69,209	1,664	366	236,988	2,219	682,158	87.6%
Overnight stays	22,439	7,558	1,453	188	26,441	173	58,252	7.5%
Energy	-	-	-	-	309	496	805	0.1%
Catering	-	-	-	-	6,793	6,875	13,668	1.8%
Organization	-	-	-	-	11,112	1,953	13,065	1.7%
Material usage	-	-	-	-	911	9,147	10,058	1.3%
Waste	-	-	-	-	632	330	962	0.1%
Total	394,151	76,767	3,117	554	283,186	21,193	778,968	100%
Share [%]	50.6%	9.9%	0.4%	0.1%	36.4%	2.7%	100%	





(Reich & Weißleder, 2024)







Resources

CO₂-emissions



Intelligent, climatefriendly mobility

The lower ex-post per capita emissions (expecially among ticket holders) indicate the effectiveness of climate-friendly mobility measures.

Per capita emissions (travel, overnight stays)

Considerably lower per capita emissions for ticket holders

The per capita values across all fans are lower ex post than ex ante (the slightly higher ex-post values for fan zone visitors are barely relevant)

	Emissions (in kg CO ₂ -e)	Ex-ante (Öko-Institut)	Ex-post (DEKRA)
>	Ticket holders		
	National	130.7	84.5
	International	762.9	550.8
	Total	333.0	289.7
	Fan zone visitors		
	National	12.1	16.2
	International	365.6	649.8
	Total	61.6	66.9
	Total Ticket holders and Fan zone visitors	212.3	131.0





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(Reich & Weißleder, 2024)

Resources

CO₂-emissions

In some areas, figures were lower than in the ex-ante climate study.

Criteria	Data (Ex-ante study)	Data (Ex-post study)
Number of stadium tickets	2,800,000	2,680,461
Share of tickets for fans living in Germany	68%	56%
Average number of tickets per person	2.1	1.5
Total Pkm fans for international travel	1,400,000,000 Pkm	1,926,963,518 Pkm
Total Pkm teams	5,200,000 Pkm	6,916,399 Pkm
Number of officials (UEFA and EURO 2024 Ltd.)	4,500	4,500
Number of media representatives	14,000	14,000
Number of volunteers	16,000	13,900
Number of other staff	110,000	110,000
Number of overnight stays by fans living in Germany	950,000	598,129
Number of overnight stays by fans living outside of Germany	1,800,000	1,793,624
Number of overnight stays by other people	380,000	79,837
Electricity demand in all stadiums	11,000,000 kwh	10,123,350 kwh
Diesel demand in all stadiums	270,000 I	21,000 l
Number of meals consumed in stadiums	1,300,000	1,770,000
Number of beverages consumed in stadiums	4,300,000	4,700,000
Fleet size of the EURO 2024 Ltd.	758 vehicles	797 vehicles
Number of different individuals in fan zones	3,800,000	6,139,300
Resulting CO₂-e emissions	490,000 t CO ₂ e	780,000 t CO ₂ e

13% less volunteers than anticipated ex ante

The need for electricity and diesel in the stadiums was lower than expected ex ante





(Reich & Weißleder, 2024)







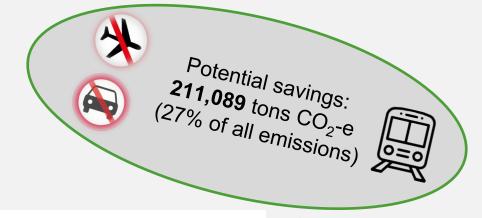
Resources

CO₂-emissions

Shifting from airplane (mediumand short-distance flights) and car to public long-distance trains could save 27% of all emissions of the event.

Means of transport	Distance in Pkm	Percentage
Airplane (long-distance)	411.14	21.34%
Airplane (medium-distance)	192.55	9.99%
Airplane (short-distance)	485.42	25.19%
Public long-distance train	416.91	21.64%
Coach	31.48	1.63%
Car	389.46	20.21%
Total	1,926.96	100%

Avoidance options: Travel of international ticket holders



- Shifting from airplane (medium-distance)
 - → to public long-distance trains:
 - -238 g CO₂₋e/Pkm
- Shifting from airplane (short-distance)
 - → to public long-distance trains:
 - -251 g CO₂-e/Pkm
- Shifting from car
 - → to public long-distance trains:
 - -112 g CO₂-e/Pkm

Medium-distance: 2-3.5 h Short-distance: <2 h





Evaluation

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Ecological sustainability

Resources

Energy/water supply



Energy and water consumption could be reduced through various measures.

13% of ticket holders from foreign countries and 6% of fans from Germany used drinking fountains.

Nutrition



Overall, the perception and consumption of vegetarian/vegan food by ticket holders in the stadium and outside of the stadium was rather low.

Waste avoidance, recycling



Ticket holders from foreign countries perceived more waste disposal options in the stadium and were also more likely to separate waste than ticket holders from Germany.

In contrast, ticket holders from Germany perceived more opportunities to return deposits in the stadium and were also more likely to return deposits there.

The volume of waste could be reduced through various measures.











Resources

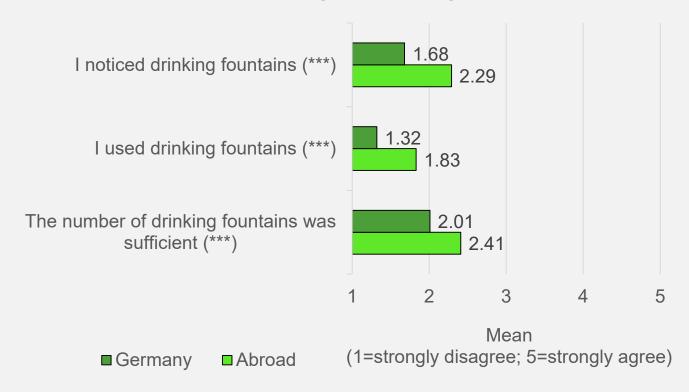
Energy/water supply



Nutrition

The perception and use of drinking fountains was very low, but higher among ticket holders from foreign countries.

Perception and usage of drinking fountains



5.7% (GER)
resp.
12.7% (Abroad)
used
drinking
fountains.











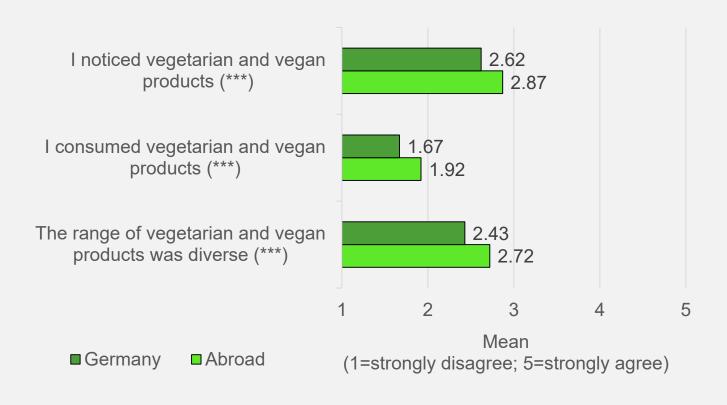
Resources

Nutrition

Ticket holders from foreign countries were more likely to notice and consume vegetarian/vegan products in the stadium than ticket holders from Germany.

Perception and consumption of vegetarian/vegan products in the stadium







consumed
vegetarian/
vegan products
in the stadium.





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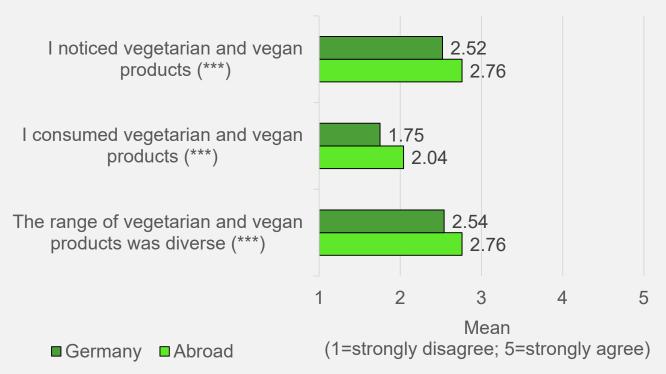
Resources

Nutrition

Ticket holders from foreign countries were more likely to notice and consume vegetarian/vegan products outside of the stadium than ticket holders from Germany.

Perception and consumption of vegetarian/vegan products outside of the stadium







stadium.











Resources

Waste avoidance. recycling

Ticket holders from abroad perceived more opportunities for waste disposal and separated waste.

Ticket holders from Germany perceived more return stations for returnable bottles/cups and returned their deposit more often.

Waste disposal and recycling in the stadium









Conceptualization







Economic sustainability

Core Areas and Sub Areas



Organization

Sport organization, governmental institution, Host City (incl. fan zones)

Organizational sustainability

Finances

Risk management

Procurement

Sponsorship

National economic sustainability

Infrastructure

Economic benefit

Financial exposure (taxpayers)

Innovations

Sustainable management

Good governance

Strategic planning

Organizational innovation





Evaluation

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Economic sustainability

Organizational sustainability

Finances







The event-related expenditure of the stakeholders involved in the organization of the event (in short: event-orga stakeholders) amounted to about € 690 million.

Overall, the event-orga stakeholders made solid financial plans despite the challenges that arose during the planning process (e.g., draw of match pairings, security, general price increases).

Supplementary financing was hardly necessary, also due to effective cost-saving measures. However, most of the financed measures are only of temporary nature.

Overall, the Host Cities managed their budgets well and did not exceed them.

Risk management





A central pillar of the risk management of the event-orga stakeholders is the safety of fans in addition to the hedge of business risk.

Even if not all event risks have been insured, the event-orga stakeholders as a whole are characterized by forward-looking and economically sustainable risk management.





Further studies

(Handelsblatt Research Institute & DFB, 2024; Nahar, 2024; Nielsen Sports, 2024)

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Organizational sustainability

Finances



Financial exposure (taxpayers)

Planned spending before the event.

The spending on stadiums is a long-term investment in infrastructure.

Spending of event-orga stakeholders

M€	Event	Stadium
Berlin	83.7	
Stuttgart	38.4	140
Frankfurt	30.2	
Hamburg	30.0	33.7
Dortmund	21,0	
Munich	21,0	
Düsseldorf	20.5	
Gelsenkirchen	19.0	
Leipzig	15.0	
Cologne	13.8	
Federal Government	~41	
UEFA & EURO 2024 Ltd.	~357	
Total	~690	

Limited comparability
of Host City spending because
of (non-)consideration of
security costs

Existing household budget and requested funding of the German Government for a comprehensive sustainability program with over 60 measures (as of 04/2024). This figure excludes security costs as well as budget used for the transport infrastructure as a whole.





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Organizational sustainability

Finances

Despite various cost reduction measures before the event, supplementary financing was necessary shortly before and during the event.

Examples for cost reduction measures

(Long-term)
volunteers support
the operation of
the event

Few new hires:
Working with
existing personnel

Switching off
unused cooling
appliances during
off-peak times

Prioritized use of rental equipment (e.g., fan zone, media center) Proactive waste management (e.g., recycling, waste separation)

Outsourcing of fan zones to external operators

Cooperation to reduce costs (e.g., weather forecast)





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Organizational sustainability

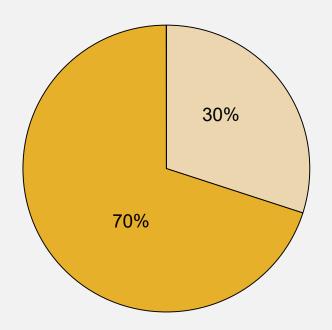
Finances

The majority of the event-orga stakeholders did not need supplementary financing.

In some cases, budget increases were necessary in 2024.

Distribution of supplementary financing





- Share of stakeholders with supplementary financing
- Share of stakeholders without supplementary financing





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Organizational sustainability

Finances



Risk management

Strategic planning

The increased security requirements and the draw of match pairings led to unanticipated additional costs.

Reasons for supplementary financing



Increased security requirements

Draw of match pairings leads to an increased number of expected visitors

Too few details and risk scenarios are planned at an early stage

Draw of match pairings increases security costs

Draw of match pairings leads to expansion of fan zones and fan meeting points

Increased inflation since 2022











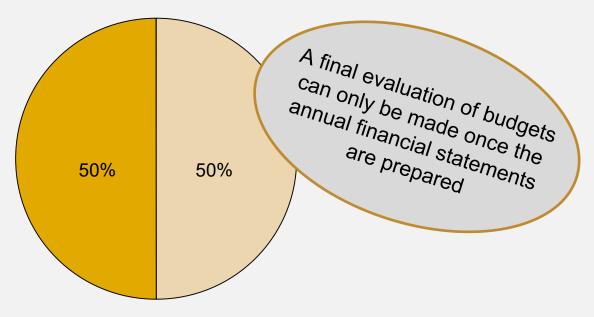
Organizational sustainability

Finances

Overall, the Host Cities managed their budgets well and did not exceed them.

Expected budget savings of the Host Cities





- Share of Host Cities with expected budget savings
- Share of Host Cities without expected budget savings





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Organizational sustainability

Risk management

In most Host Cities, risks remain uninsured as it is impossible to insure against any potential risk.

In case of claims, taxpayers are liable.

Exemplary measures to hedge business risk



Operators of fan zones provide their own liability cover

Tax- and lawconsulting Suppliers with clauses on self-insurance of the material offered

Reduction in the need for supplementary financing due to planned buffer budget



Occasional legal protection insurance for leadership personnel

Property damage insurance/ vandalism coverage

Liability insurance to cover the risk of personal injury and property damage

Building performance and construction insurance













Organizational sustainability

Risk management



Safety

The majority of the event-orga stakeholders plans to continue the organizational innovation of the HCOC at future major sporting events and to budget additional costs in the future.

Exemplary measures to ensure the safety of fans



Closure concepts, contingency plans, and traffic rerouting

Risk assessment and scenario planning - fan segregation at high-risk matches

Security services and authorities, as well as medical services



Regional clusters of Host Cities to track flow of visitors

Early preparation of security concepts

Safety inspection of temporary facilities such as stages

Host City
Operations Center
(HCOC)





Evaluation

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Economic sustainability

Organizational sustainability

Procurement



As the project teams in nine Host Cities are integrated into the local public administration, procurement is carried out on the basis of the respective municipal procurement guidelines.

Individual Host Cities have prioritized environmentally and socially sustainable procurement, which is typically associated with higher expenditure.

However, the long-term nature of these measures in terms of economic sustainability is not always given due to the life cycles of procured products and/or the corresponding costs.

Sponsorship





The majority of Host Cities reported challenges in the communication with the official event sponsors/partners. Despite high time investments, the communication outcomes can be considered limited.

The choice options of local sponsors/partners in the Host Cities were limited, partly due to the sector exclusivity of the official UEFA sponsors, so that primarily municipal companies or media companies were acquired.





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Organizational sustainability

Procurement



Resources

The focus is on ecologically sustainable procurement.

Less attention is paid to the life cycles of the procured products or the corresponding costs.

Examples for the consideration of ecological sustainability

Preferred procurement of products with eco-/ organic certificates

Use of recycable and reusable materials

Renting to protect financial resources

Water saving sanitary facilities/dry toilets

Procurement of seasonal food from ecologically sustainable farming

4-R principle (Reduce, Reuse, Recycle, Recover)

Use of renewable energy despite higher costs

Recycling order and single-use ban

Consideration of life cycle costs for each procured item





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Organizational sustainability

Procurement



Human rights

A few event-orga stakeholders pay surcharges and engage in additional work for the procurement of socially sustainable products.

Socially sustainable procurement guidelines are employed.

Examples for the consideration of human rights

Compliance with the supply chain due diligence act

Compliance with international labor standards of the ILO (=Internat.
Labour
Organization)

Compliance with the UN guidelines for economy and human rights

Procurement of products from Germany to ensure human rights

Procurement of merchandise products from alternative sources despite higher costs

Commitment to apply the minimum wage law

No procurement of products that were produced by child labor despite higher costs





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Organizational sustainability

Sponsorship

The majority of Host
Cities perceived
challenges in
communication that
were accompanied
by limited results
despite high time
investments.

Communication in relation with UEFA sponsors

Budget reductions from sponsors lead to selective contact with Host Cities

High effort for the advertisment as a sponsorship location

Sponsors act partly less (ecologically/ socially) sustainable or have different values

Irregular communication and frequent lack of responses

Mostly no direct contact, only through third-party agencies

Top-down
principle:
Exclusivity of the
UEFA sponsors
compared to local
sponsors

Ecological sustainability at the event as a frequent topic of conflict





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Organizational sustainability

Sponsorship

The choice of local sponsors/partners is partly limited due to the sector exclusivity of the official UEFA sponsors.

Therefore, mostly municipal companies or media companies are acquired.



Finding local sponsors



Early initiated cooperations have to be canceled by Host Cities

Very restrictive guidelines for finding local sponsors





Evaluation

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Economic sustainability

National economic sustainability

Infrastructure







Since the 10 stadiums already existed and further existing infrastructure is used, only minor construction investments are required (e.g., expansion/renovation of the public transport network and stops).

Where new construction investments were necessary, investments were primarily made into temporary measures. The temporary and, therefore, less sustainable construction measures refer to urban space and mobility issues. For example, most of the measures to improve accessibility will be dismantled after the event. Examples for permanent construction measures include the expansion of the public transport network and the installation of drinking fountains in the Host Cities.

Investments were made into the digital infrastructure, which can also be used after the event.

Innovations

From the event-orga stakeholders' perspective, digital (e.g., visitor flow management, increased app use), but also constructional (e.g., glass fiber in stadiums) and structural innovations (e.g., reusable packaging in fan zones) were developed.

However, the qualitative degree of innovation in the area of digital innovations is lower compared to construction and structural innovations.

Overall, only just under 12% of innovations are reused and can therefore be described as less sustainable.

The planned subsequent use rate is higher for structural innovations (e.g., cooperation structures between Host Cities).





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National economic sustainability

Infrastructure

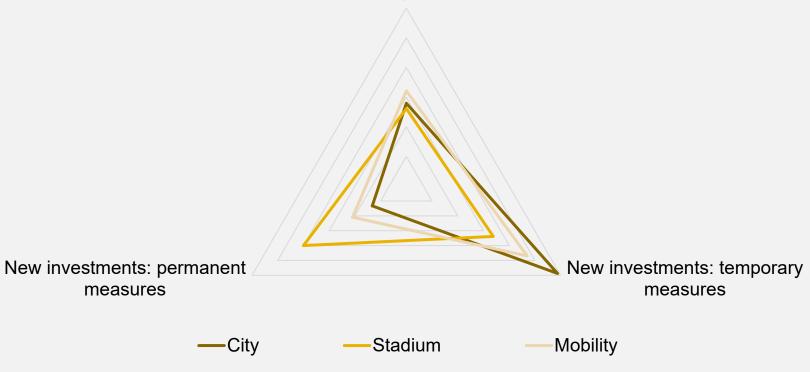
Most of the temporary and therefore less sustainable measures concern the city or the mobility.

The majority of permanent measures are implemented in stadiums.



Investment volume by location

Use of existing infrastructure







Funded by





National economic sustainability

Infrastructure



Inclusion

Many of these measures are available to the general public after the event.

However, many measures to improve accessibility in the stadiums will be dismantled after the event.

Examples for investments in built infrastructure



Renovation of airports

Additional permanent bicycle racks in the stadium areas

Improved traffic management in cities

Accessibility of event areas and stadiums

Permanent signposting of bike paths

Expansion and renovation of the local public transport network including stops

Accessibility of transport areas and parking spaces

Sustainable climate control systems in the stadiums

Permanent drinking fountains in the city













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National economic sustainability

Infrastructure

The stakeholders focus on sustainably strengthening their digital presence and expand the digital infrastructure, which can also be used after the event.

Examples for investments in digital infrastructure

Expansion of the Wifi-infrastructure in the stadium

Creation of traffic control points and centers

Audio description in apps to improve accessibility

Renewal of card readers for digital tickets in stadiums

Provision of a routing app for people with visual impairment

Accessible websites and appearances on social media

Traffic volume control using map apps

Stronger presence on social media to analyze visitor feedback, also for future events









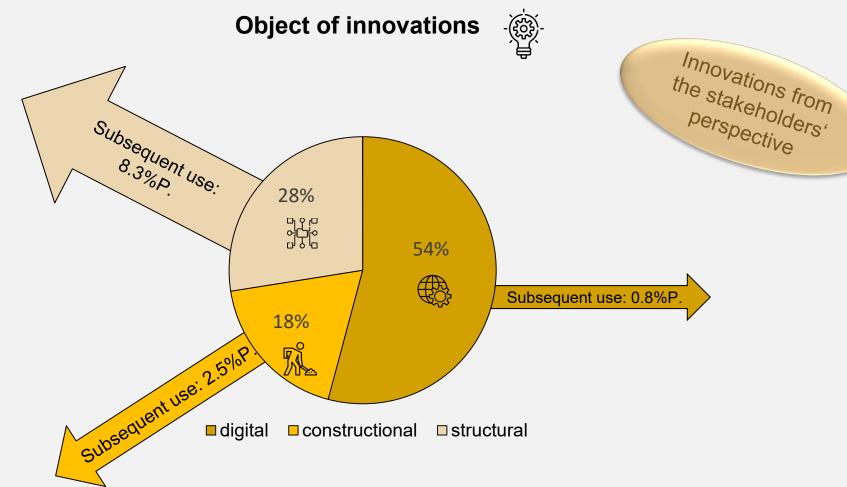


National economic sustainability

Innovations

The majority of innovations is digital in nature, but only a small proportion of these innovations are used subsequently.

Only just under 12% of innovations are subsequently used, mainly structural innovations.







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National economic sustainability

Innovations

The level of innovation in the area of digital innovations is lower compared to constructional and structural innovations, as more preparatory work was done in the past in terms of sustainability.

The majority of innovations are temporary in nature.

Examples for digital innovations (part 1)

Communication
with fans and fan
associations
through digital and
social media

Development and expansion of the UEFA EURO 2024 app for ticket holders

Crowd management through digital advertising spaces Innovations from perspective

Increased production of video clips and live-streams on social media

Multilingual provision of landing pages through translation software service providers

Hashtag-campaign for additional attention for sustainability





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National economic sustainability

Innovations

The level of innovation in the area of digital innovations is lower compared to constructional and structural innovations, as more preparatory work was done in the past in terms of sustainability.

The majority of innovations are temporary.

Examples for digital innovations (part 2)



App for the Booking system for accreditation of parking sports for media partners camper vans Development of a Development of a Additional usage of routing app for routing app for digital advertising people with visual local traffic spaces impairment regulation

Innovations from stakeholders'





Evaluation

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Economic sustainability

National economic sustainability

Economic benefit



Financial exposure (taxpayers)





The event-related public spending amounts to about € 333 million, including tournament-accompanying projects. This figure excludes security costs at the federal level and budget used for the transport infrastructure as a whole.

However, the public expenditure is offset by considerable tax revenue, which cannot be quantified yet.

Nielsen Sports estimates the economic impact of the event at around € 6.8 billion. Of this, € 4.4 billion can be attributed to the ten Host Cities, but other regions in Germany also benefit from hosting the event with about € 2.3 billion.

According to our own studies, in particular ticket holders from abroad contributed to this impact, spending on average more than 5 days in Germany (3.2 days from that in the Host Cities). Low crowding-out effects of the local population are beneficial for the economic benefit.

Sub-sectors such as the tourism industry benefit noticeably from the event, particularly hotels, restaurants, and transport. Overnight stays from visitors from abroad rose by 4.5% and international flight arrivals in Germany increased by over 10% compared to the previous year.

In addition, a social value added ("feelgood factor") of around € 77 billion was generated. This means that the social value added of the event is noticeably higher than the traditional economic value added.

Comparing the estimated economic impact with public spending on hosting the event, the economic benefit exceeds this expenditure by a margin.





Further studies

(Handelsblatt Research Institute & DFB, 2024; Nahar, 2024)

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National economic sustainability

Financial exposure (taxpayers)

Planned spending before the event.

Public spending on the event

	M€
Berlin	83.7
Stuttgart	38.4
Frankfurt	30.2
Hamburg	30.0
Dortmund	21,0
Munich	21,0
Düsseldorf	20.5
Gelsenkirchen	19.0
Leipzig	15.0
Cologne	13.8
Federal Government	~41
Total	~333

Limited comparability of Host City spending because of (non-)consideration of security costs

Existing household budget and requested funding of the German Government for a comprehensive sustainability program with over 60 measures (as of 04/2024). This figure excludes security costs as well as budget used for the transport infrastructure as a whole.





Further studies

(Becker et al., 2024; Nahar, 2024)

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National economic sustainability

Financial exposure (taxpayers)

These circumstances were known at the time of the application and before hosting the event.

Players with residence outside of Germany are exempt from taxes.

Estimated tax revenue



UEFA

(Location: Nyon, Switzerland)

Sale of media and sponsorship rights and tickets

- > Tax privileges in Switzerland
- Tax guarantees from the Federal Government (fiscal secret)

EURO 2024 Ltd.

(Location: Frankfurt a.M.)

- Subject to German tax liability
 - Payment of sales tax and corporate tax



Estimated tax revenue € 65 M





Nationwide impact analysis

(Nielsen Sports, 2024)

Funded by





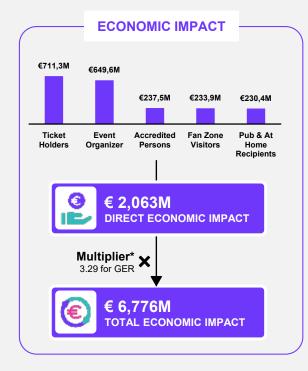
National economic sustainability

Economic benefit



Financial exposure (taxpayers)

The economic impact exceeds the public expenditure associated with hosting the event by a margin.



The total economic impact includes employment and tax effects, but does not take possible crowding-out effects of tourists and residents into account

Thereof

- → € 4.42 B Host Cities
- → € 2.34 B Rest-GER

Regions beyond the Host Cities also benefit economically from hosting the UEFA EURO 2024





Further studies

(Germany Travel, 2024a, b)







National economic sustainability

Economic benefit

Impulses on the incoming tourism in Germany

During the time period of the event, an increase in incoming tourism compared to 2023 was noticeable.

Arrivals by airplane



Flight arrivals of international passengers compared to the previous year:

June +13.2% July +10.3% Arrivals by car and train





Increase in tourist arrivals compared to the previous year

Hotel industry



Overnight stays of guests from abroad compared to the previous year: July +4.5%

Germany-wide occupancy rate at 71.6% (+2.3%P.)





Feelgood factor

(Wicker & Breuer, 2024)







National economic sustainability

Economic benefit

The social value added by activities and experiences in relation to the UEFA EURO 2024 was estimated using the well-being valuation method.

Toal overview of the social value added

Social value added (in B €)	Germany	Abroad	
Resident population (Anticipation)	33.04		
Ticket holders (Experience value)	3.43	2.18 Feet	
Resident population (Experience value)	38.20	is or over	lood factor
Sum	74.67	2.18 Feelg of Over is exporte coun	d to fo
Total	76.8	85	tries Toreign





Feelgood factor

(Wicker & Breuer, 2024)







National economic sustainability

Economic benefit

Various activities associated in relation to the event generated a high feelgood factor in the population.

The experience value of the event exceeds the anticipation of the event.

Anticipation and experience value of the population

Social value added (in B €)	Anticipation		Experience value	
in the resident population	10 Host Cities	Rest-GER	10 Host Cities	Rest-GER
Watching matches on television	4.10	33.47	7.22	44.26
Watching matches at live sites	1.44	13.55	1.90	9.34
Attending matches in the stadium	1.53	4.53	1.76	6.47
Visiting a fan zone	1.09	9.02	2.04	5.41
Visiting a football village	1.10	n.s.	0.77	4.00
Visiting a "stadium of dreams"	0.78	n.s.	0.97	5.54
Sum (in B €)	10.04	60.57	14.66	75.02
Feelgood factor due to hosting the event in Germany (i.e., without TV)	5.94	27.10	7.44	30.76
Nationwide	33.04 38.20			
Anticipation and experience value	71.24			

Note: n.s. = not significant.





Feelgood factor

(Wicker & Breuer, 2024)







National economic sustainability

Economic benefit

Ticket holders also had a high experience value due to various event-related activities and experiences.

Experience value of ticket holders

Social value added (in B €)	Germany	Abroad
Watching matches at live sites	0.20	n.s.
Visiting a "stadium of dreams"	0.07	0.26
Atmosphere in Germany	1.74	1.18
Hospitality in Germany	1.42	0.74
Sum (in B €)	3.43	2.18
Total Feelgood factor	5.61	

Note: n.s. = not significant.





Evaluation

Funded by





Economic sustainability

National economic sustainability

Economic benefit

Over 90% of ticket holders from abroad were (very) satisfied with their stay. 3 out of 4 intend to revisit Germany again in the coming years and 4 out of 5 would recommend Germany as a travel destination. This can result in long-term economic benefits.

Decisive factors for the high level of satisfaction of ticket holders from abroad and their intention to revisit Germany and recommend Germany or the Host City to others included

- (1) visiting a fan zone, a football village, or a "stadium of dreams" and watching matches at live sites,
 - (2) the atmosphere and the perceived hospitality,
 - (3) the sense of safety during the event and
 - (4) satisfaction with local and long-distance public transport.

These event-related activities and experiences also contribute to the satisfaction, recommendation, and likelihood of revisiting the Host Cities of ticket holders from Germany.



The communicative effects related to the event are also considerable: Nielsen Sports estimated a media impact of € 571 million.

Germany and the Host Cities received increased international attention as a result of the event.

As expected, there were only minor macroeconomic effects in terms of a change in GDP. This is mainly the case due to (a) the size of the German economy,

- (b) the short time period of the fact and the fact that the event was mainly limited to Europe, but also
- (c) the sustainable use of existing stadium infrastructure, which required only minor investments.











National economic sustainability

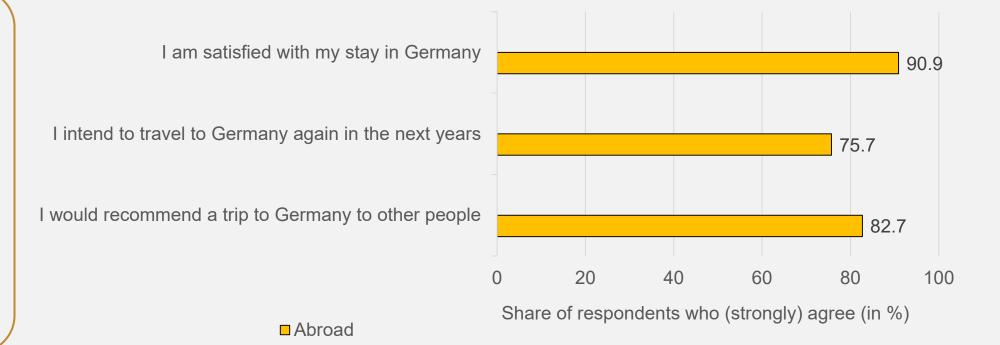
Economic benefit

For a long-term economic benefit, it is critical that ticket holders revisit Germany and/or recommend Germany to other people.

This applies to a high share of ticket holders from abroad.

Overall satisfaction, recommendation, and intention to revisit Germany









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National economic sustainability

Economic benefit

Several eventrelated experiences
increased the
satisfaction with the
stay in Germany, as
well as the
satisfaction with local
and long-distance
public transport.

Why are ticket holders satisfied with their stay in Germany?



Satisfaction with the stay in Germany

Abroad



Atmosphere in GER (***)



Hospitality in GER (***)



Sense of safety during the UEFA EURO 2024 (***)





Satisfaction with local (***) and long-distance public transport (***)





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National economic sustainability

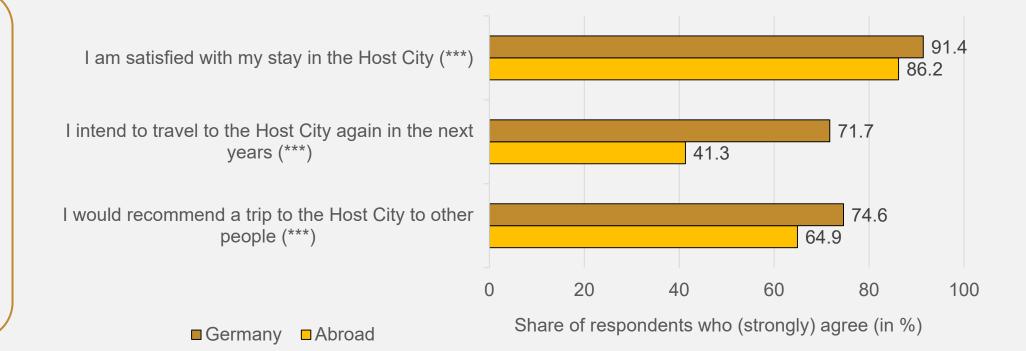
Economic benefit

Overall satisfaction, recommendation, and intention to revisit the Host City



For a long-term economic benefit, it is crucial that ticket holders revisit and/or recommend the Host City to others.

This applies to most ticket holders, although the shares are higher among ticket holders from Germany.







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National economic sustainability

Economic benefit

Why do ticket holders want to revisit the Host City?



Several eventrelated activities and
experiences as well
as the satisfaction
with the local public
transport increase
the intention to
revisit the Host City.





Visit a "stadium of dreams" (*)



Watch matches at live sites (**)

⊕^∩∩ Visit a football ^{⊙ितिति} village (*)

Intention to revisit Host City

Germany



Ø 4.03 out of 5

Atmosphere in the Host City (***)



Hospitality in the Host City (***)



Sense of safety during the UEFA EURO 2024 (**)





Satisfaction with local public transport (***)





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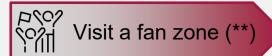
National economic sustainability

Economic benefit

Several eventrelated activities and experiences as well as the satisfaction with the local public transport increase the recommendation of the Host City.







Visit a "stadium of dreams" (***)

Recommendation Host City

Abroad

○○○ Ø 3.72 out of 5

Atmosphere in Host City (***)



Hospitality in Host City (***)



Sense of safety during the UEFA EURO 2024 (***)





Satisfaction with local public transport (***)





Nationwide impact analysis

(Nielsen Sports, 2024)

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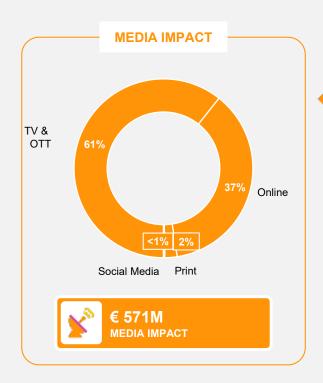




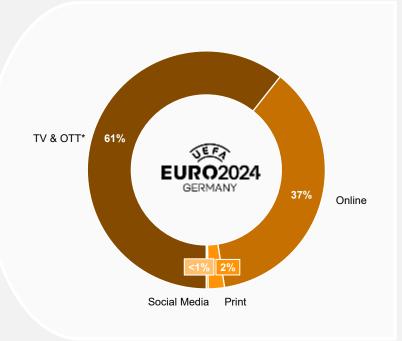
National economic sustainability

Economic benefit

The high media impact of the UEFA EURO 2024 has contributed to the economic benefit of the event.







* TV & OTT contains live and dedicated coverage only, highlight coverage not included. Source: Nielsen Sports Media Analysis

OTT = Over The Top Content (e.g., Internet Streaming)





Evaluation

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Economic sustainability

Sustainable management

Good governance









Good governance principles were largely considered by the project teams of the event-orga stakeholders.

These include, among others, responsible leadership, gender diversity, transparency, and communication with each other.

Strategic planning

Organizational innovation





Early strategic planning, the incorporation of knowledge gained from hosting previous events, and the use of organizational innovations have contributed to sustainable management.





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Sustainable management

Good governance

Responsible leadership is mainly implemented.

Flexibilization measures (e.g,. working hours for employees with children) are implemented to varying degrees.

Examples for responsible leadership

M

Compliance with occupational health, safety, and minimum wage regulations

Volunteer Academy, tickets for volunteers and volunteer offers

Home office and digital meeting points/calls, flextime

Longer crediting and payment option for overtime

Involvement of inclusion, gender equality, and antidiscrimination officers

Communication
of the mission
statement in relevant
committees, events,
and public
statements

Compliance training for all Host City employees Early issue of employment references upon termination of the employment contract

Different degrees of flexibility in combining family and work





Event-orga stakeholders

Planning process before the event

Funded by





Sustainable management

Strategic planning

2020

2021

2022

2023

2024

UEFA EURO 2024

Hosting competencies

The majority started the planning process at an early stage.

Based on experience from previous events, it is possible to plan ahead efficiently in some areas.

Determination of the budget

Start of stadium reconstruction

Compilation of project teams

Final Host City Concept

Approach of

sponsors

Years of cooperation concentrated in the HCOC^b

Planning of the fan zones based on e.g., WC 2006

Adaptation of the schedule of the local public transport

bHCOC = Host City Operations Center





Event-orga stakeholders

Funded by





Innovations from

Sustainable management

Organizational innovation

The project teams focus on communicative, procedural, and structural innovations.

These will be used in the long-term and for future events.

Examples for organizational innovations

Volunteer Academy with analog, digital, and hybrid offers

Comprehensive documentation and structuring guidelines

Key figure systems for optimizing internal processes

the stakeholders

Insourcing of municipal employees into Host City teams and spatial integration

Introduction of collaboration and communication software

Optimization of internal planning processes through external Consultancy companies

Budgeting tools that monitor adherence to the budget





Conceptualization

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Social sustainability



Societal participation and understanding

Safety

Economic barriers

Cohesion and community

Inclusion

Integration

Open-minded and tolerant society, pluralism

Social engagement, volunteering, participation beyond sport

International networks and understanding. dialogue, relation to Europe

Education for sustainable development

Human rights

Conveying of values

Education

Understanding of democracy

Attitude towards

sustainable behavior

(doping, drugs, betting)

Meaning of/participation

Talent promotion and high-performance sport

Mental health through sport, well-being

Participation in sport clubs

Club development

Sport and club development

in the event

Inspiration/enthusiasm for sport, role models

Physical health through sport

Volunteering in sport clubs

Hosting competencies





Evaluation







Social sustainability

Societal participation and understanding

Safety





Overall, fans from Germany and foreign countries felt (very) safe in Germany, the Host Cities, and at the event.

After the event, the safety at the UEFA EURO 2024 is perceived as considerably better by the population than expected before the event.

Economic barriers



About a fifth of the population in Germany perceived the ticket prices for the UEFA EURO 2024 as reasonable.

The majority of ticket holders considers the total costs of a stadium visit to be (rather) expensive, but have (nevertheless) attended a match.

This applies in particular to fans from foreign countries.

Cohesion and community



The sense of closeness to Germany among the population in and outside of the Host Cities has slightly increased.

A greater increase in perceived sense of closeness is evident for the German men's national football team. This also applies to national football teams of other countries.

The stadium visit is a shared experience.





Funded by





Societal participation and understanding

Safety

Salety

Overall, most ticket holders felt (very) safe in Germany, in the Host City, and at the event.

Sense of safety at the UEFA EURO 2024

Share of respondents who felt (very) safe (in %)







Host City (***): 88.5% (GER) resp. 88.3% (Abroad) UEFA EURO 2024 (***): 89.0% (GER) resp. 78.2% (Abroad)











Societal participation and understanding

Safety

The safety in
Germany, in the
Host City, and at the
event is overall
perceived as very
high, among fans
from Germany even
a bit higher than
among fans from
abroad.











Societal participation and understanding

Safety

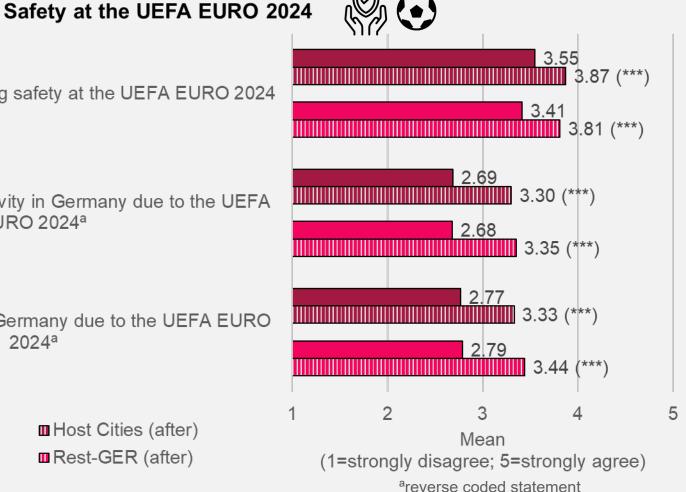
Safety at the UEFA EURO 2024 is rated much better after the event than before the event.

Ensuring safety at the UEFA EURO 2024

Attraction of terrorist activity in Germany due to the UEFA **EURO 2024**^a

Increased crime rate in Germany due to the UEFA EURO 2024a

- Host Cities (before)
- Host Cities (after)
- Rest-GER (before)
- Rest-GER (after)



(1=strongly agree; 5=strongly disagree)





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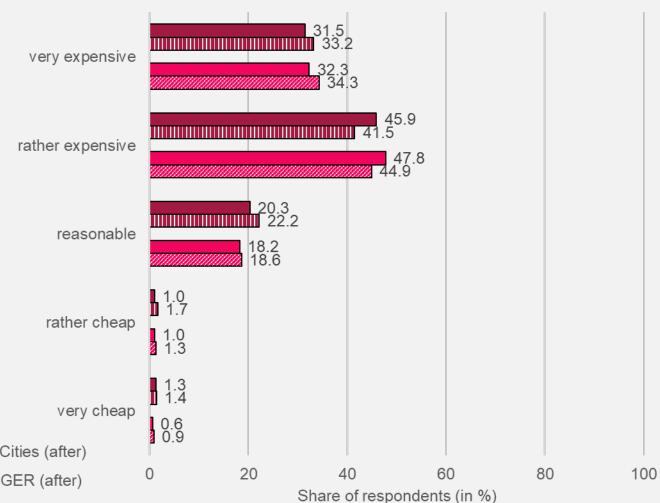
Societal participation and understanding

Economic barriers

Around one fifth of the population perceived the ticket prices for the UEFA **EURO 2024 as** reasonable.

Market mechanisms are at work here and the (high) demand influences the (expensive) supply.





■ Rest-GER (before)

■ Rest-GER (after)





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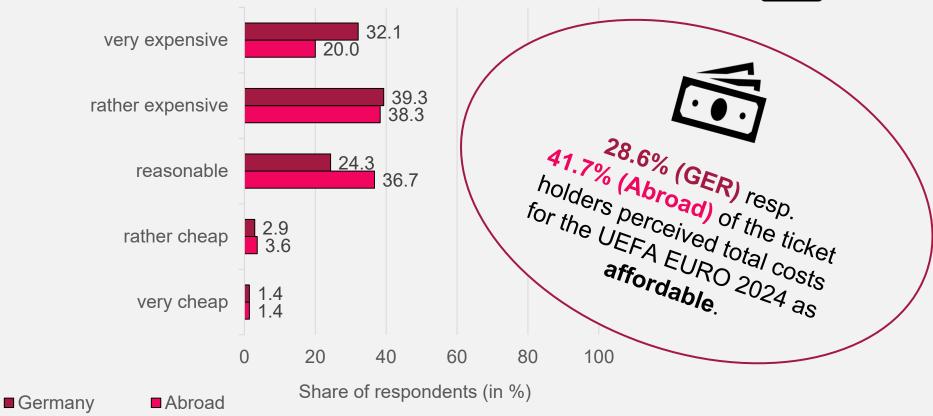
Societal participation and understanding

Economic barriers

The majority of ticket holders perceives the total costs for attending a match as (rather) expensive, but has (nevertheless) attended a match.

For me, the total costs (transportation, parking, ticket, food, etc.) for attending a match at the UEFA EURO 2024 were ... (***)











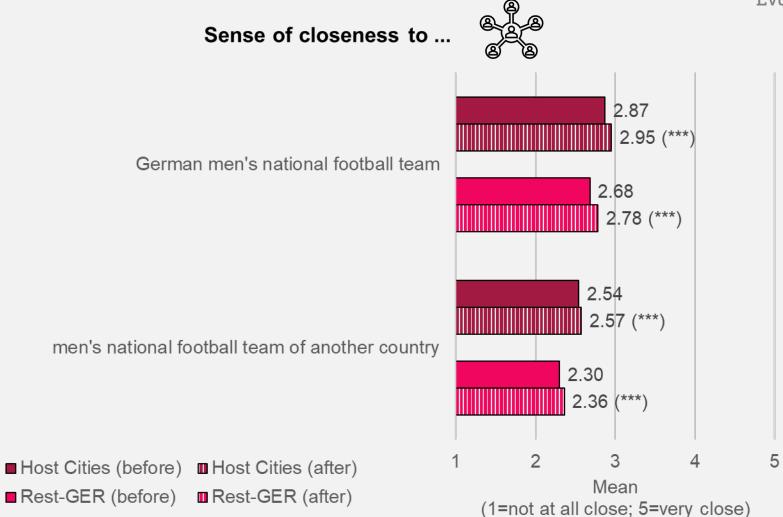




Societal participation and understanding

Cohesion and community

The population has a stronger sense of closeness to the German and/or another men's national football team after the event.







Evaluation

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Social sustainability

Societal participation and understanding

Open-minded and tolerant society, pluralism

Social engagement, volunteering, participation beyond sport

Inclusion

After the event,
the population perceives the society's sensitivity to the inclusion of people with disabilities as slightly higher, while the existence of inclusive communication channels is perceived as lower.



Looking back, the population thinks that the event contributed to a better understanding of other cultures.

Most ticket holders perceived the atmosphere in Germany and the Host Cities as (very) good and the people as (very) hospitable.

After the event, the population shows a consistently high level of participation in social life concerning the most common activities (meeting family, friends, and acquaintances, visiting cafés, pubs, or restaurants, strolling through the city or shopping).

Integration



After the event, the population in the Host Cities and Rest-GER perceived the society's sensitivity to the integration of people with a migration background as slightly higher.

After the event, the population is more aware of measures to reduce racism and discrimination.



understanding, dialogue, relation to Europe

International networks and

After the event, the population's attitude towards international football fans is much more positive than before the event.

The population's attitude towards Europe is somewhat more positive in some areas after the event.









Societal participation and understanding

Inclusion

After the event, the population rated the society's sensivity to the inclusion of people with disabilities as slightly higher.

The existence of inclusive communication channels is rated slightly higher in Rest-GER after the event.

Perceived inclusion of people with disabilities (Part 1): In Germany, ...

inclusive leisure options and facilities exist

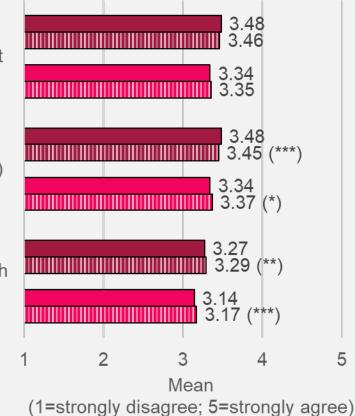
inclusive communication channels (e.g., easy language, sign language, reading aloud, subtitles etc.)

exist

the society is sensitized to the inclusion of people with disabilities

- Host Cities (before)
- Rest-GER (before)

- Host Cities (after)
- Rest-GER (after)











Societal participation and understanding

Inclusion

Constructional accessibility and the general exclusion of people with disabilities were assessed similarly before and after the event.

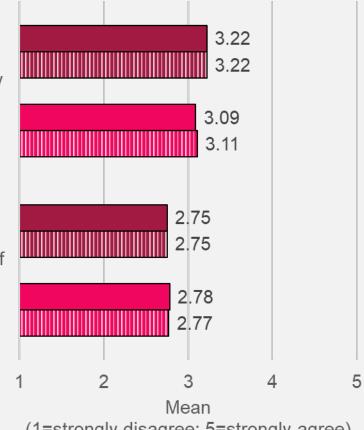
Perceived inclusion of people with disabilities (Part 2): In Germany, ...

public spaces and buildings (e.g., train stations, city center etc.) are barrier-free

people with disabilities are excluded from many areas of social lifea

■ Host Cities (before) ■ Host Cities (after)

■ Rest-GER (before) ■ Rest-GER (after)



(1=strongly disagree; 5=strongly agree)

^areverse coded statement (1=strongly agree; 5=strongly disagree)









Societal participation and understanding

Integration

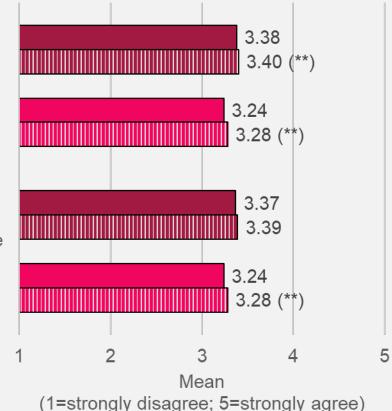
After the event, the population is more aware of measures to reduce racism and discrimination.

Perceived integration of people with a migration background (Part 1): In Germany, ...

measures exist to reduce racism against people with a migration background

measures exist to reduce discrimination against people with a migration background

■ Host Cities (before)■ Rest-GER (before)■ Rest-GER (after)











Societal participation and understanding

Integration

After the event, the population in the Host Cities and in Rest-GER rated the society's sensitivity to the integration of people with a migration background as slightly higher.

Perceived integration of people with a migration background (Part 2): In Germany, ...

society is sensitized to the integration of people with a migration background

people with a migration background are excluded from many areas of social life^a

■ Host Cities (before) ■ Host Cities (after)

■ Rest-GER (before) ■ Rest-GER (after)



(1=strongly disagree; 5=strongly agree)

^areverse coded statement (1=strongly agree; 5=strongly disagree)









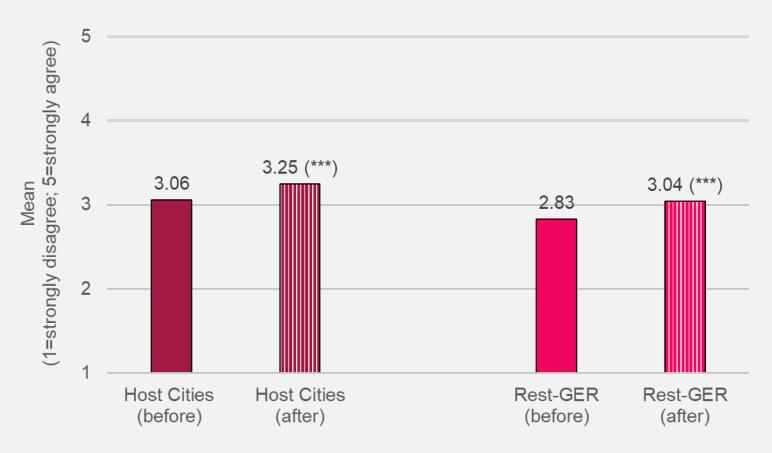


Societal participation and understanding

Open-minded and tolerant society, pluralism

The population in the Host Cities and in Rest-GER perceived that the UEFA EURO 2024 has contributed to a better understanding of other cultures.

Contribution of the UEFA EURO 2024 to the understanding of other cultures







Funded by





Societal participation and understanding

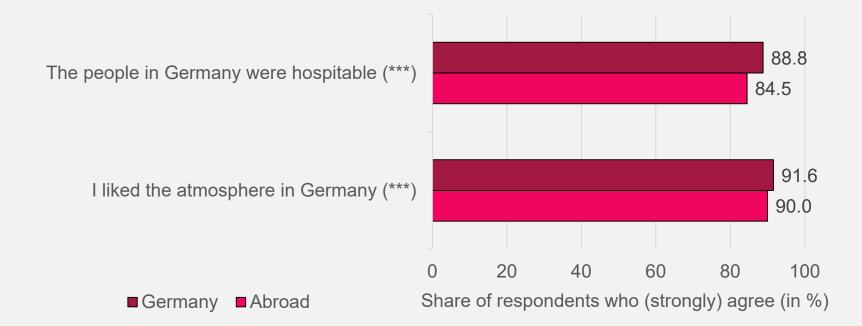
Open-minded and tolerant society, pluralism

Most ticket holders perceived the people in Germany as hospitable and liked the atmosphere.

Ticket holders from Germany agree slightly more than fans from foreign countries.

Hospitality and atmosphere in Germany during the UEFA EURO 2024















Societal participation and understanding

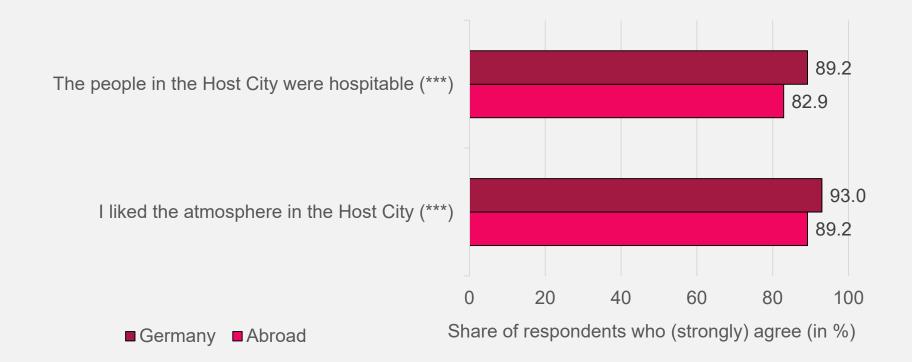
Open-minded and tolerant society, pluralism

The majority of ticket holders perceived the people in the Host City as hospitable and liked the atmosphere.

Ticket holders from Germany agree slightly more than fans from foreign countries.

Hospitality and atmosphere in the Host City during the UEFA EURO 2024













Societal participation and understanding

International networks and understanding, dialogue, relation to Europe

After the event, the population's attitudes towards international football fans are much more positive than before the event.

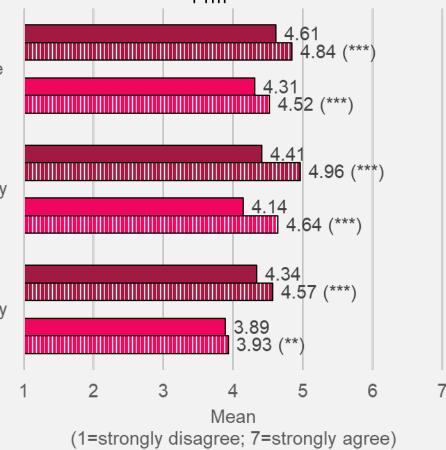
Attitudes towards international football fans (Part 1)

International football fans are sociable with me

International football fans are very friendly

Meeting and talking to international football fans is easy

- Host Cities (before) Host Cities (after)
- Rest-GER (before) Rest-GER (after)













Societal participation and understanding

International networks and understanding, dialogue, relation to Europe

After the event, the population's attitudes towards international football fans are much more positive than before the event.

Attitudes towards international football fans (Part 2)



International football fans are pleasant to be around

Enjoying friendly chats with international football fans

■ Host Cities (before)■ Host Cities (after)■ Rest-GER (before)■ Rest-GER (after)

4.40 (***) 4.28 3.92 4.16 3.75 Mean

(1=strongly disagree; 7=strongly agree)





■ Host Cities (after)

■ Rest-GER (after)





Mean

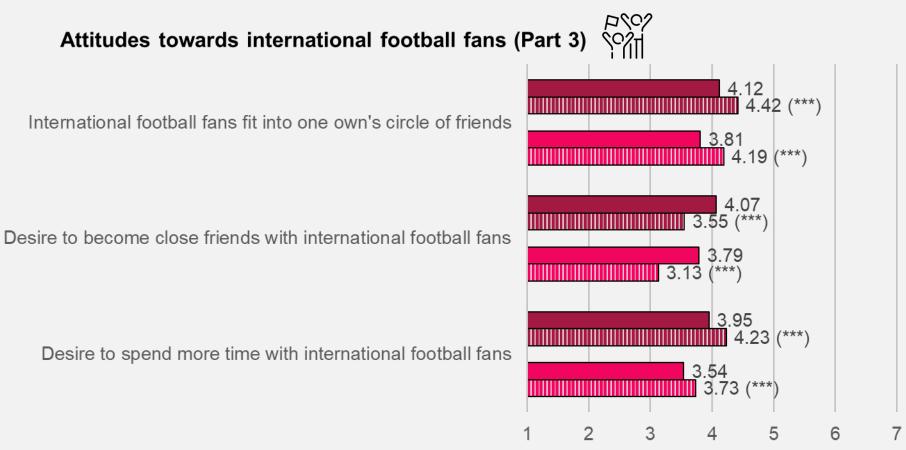
(1=strongly disagree; 7=strongly agree)



Societal participation and understanding

International networks and understanding, dialogue, relation to Europe

The population's attitudes towards international football fans is much more positive after the event than before the event.



■ Host Cities (before)

■ Rest-GER (before)





Evaluation

Funded by





Social sustainability

Education for sustainable development

Human rights



Several contact points ensured that human rights complaints were recorded shortly before, during, and after the event. The complaints were collected and evaluated by a reporting office.

A total of 561 complaints were submitted, mostly complaints about political statements, followed by complaints about discrimination (racism, lack of accessibility), and interpersonal violence.

More than 90% of the population thinks that human rights in general are partially or fully respected in Germany.

Conveying of values



After the event, the population attributes values such as tolerance, respect, and accepting defeat with dignity more strongly to football.

From the perspective of the German population, the German men's national football team has grown in its role model function for conveying numerous values.

These include values such as ambition, determination, fair play, adherence to rules, respect, togetherness, tolerance, and accepting defeat with dignity.





Further studies

(Rettenmaier et al., 2024)

Funded by



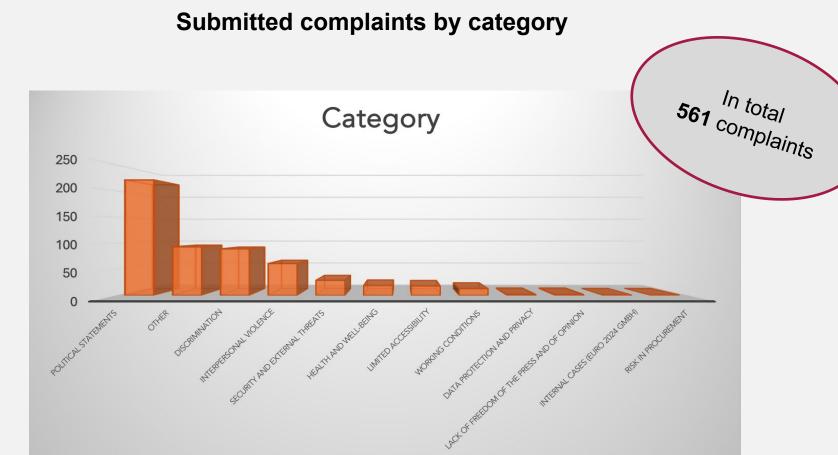


Education for sustainable development

Human rights

Contact possible via the UEFA EURO 2024 website and app (by telephone, email or digital channel) in 21 languages.

Complaints could be made confidentially and anonymously.









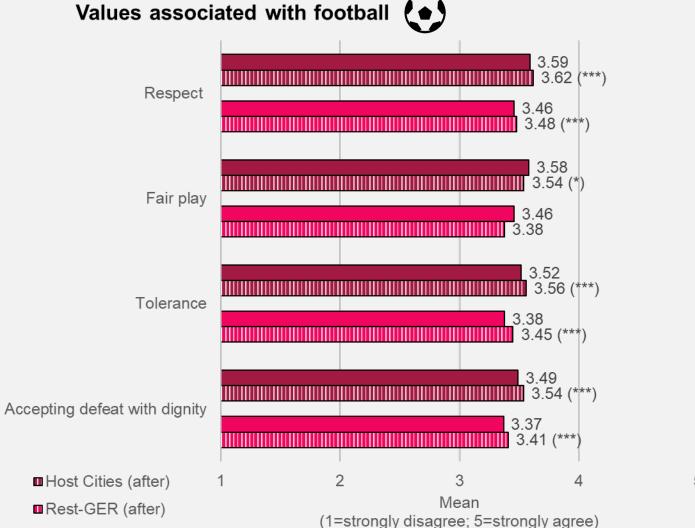




Education for sustainable development

Conveying of values

After the event, the values respect, tolerance, and accepting defeat with dignity are more strongly associated with football by the population than before the event.



■ Host Cities (before)

■ Rest-GER (before)











Education for sustainable development

Conveying of values



Inspiration/enthusiasm for sport, role models

After the event, the population perceives the German men's national football team more strongly as a role model for the values competition, ambition, and fair play.

■ Host Cities (before)

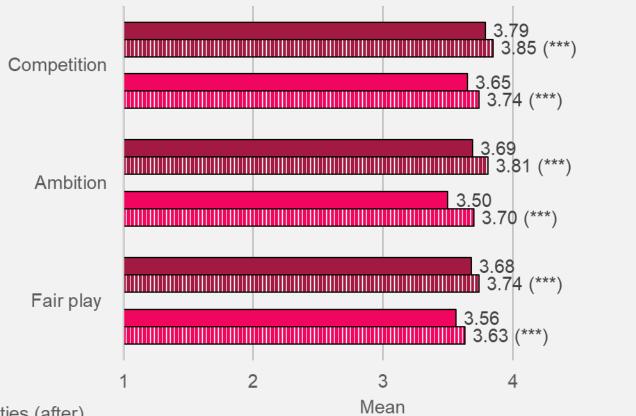
■ Rest-GER (before)

■ Host Cities (after) ■ Rest-GER (after)

German men's national football team as a role model for values (Part 1)

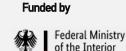


(1=strongly disagree; 5=strongly agree)









and Community



Education for sustainable development

Conveying of values

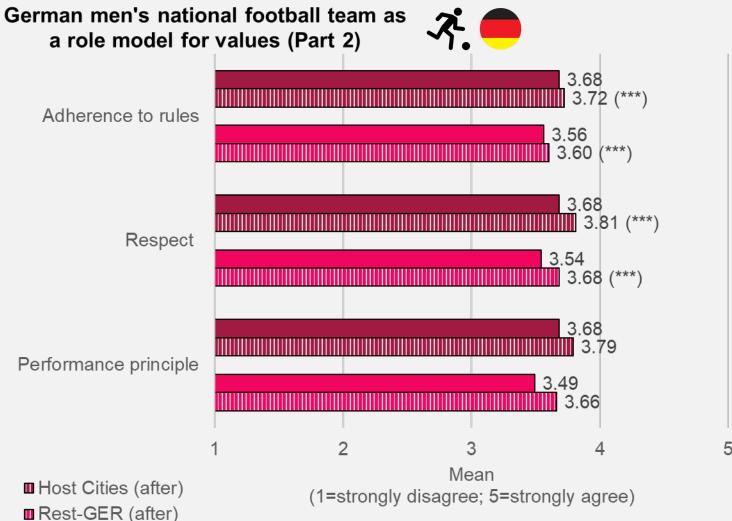


Inspiration/enthusiasm for sport, role models

After the event, the population perceives the German men's national football team more strongly as a role model for the values adherence to rules and respect.



■ Rest-GER (before)











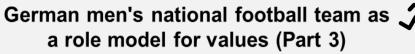
Education for sustainable development

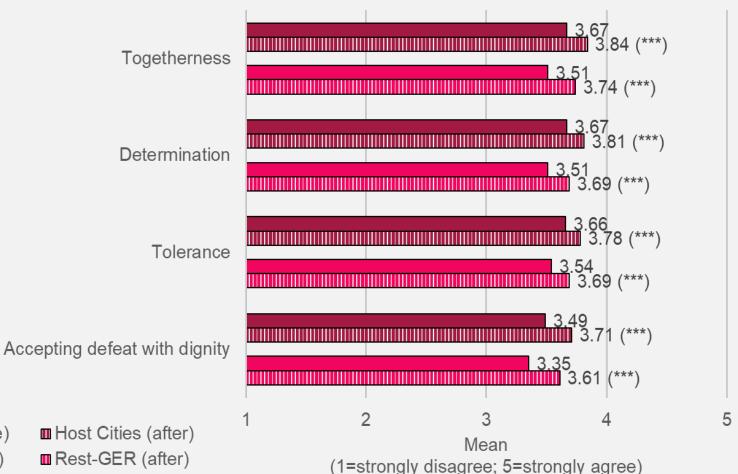
Conveying of values



Inspiration/enthusiasm for sport, role models

After the event, the population perceives the German men's national football team more strongly as a role model for the values togetherness, determination, tolerance, and accepting defeat with dignity.





■ Rest-GER (before)

■ Host Cities (after)

■ Rest-GER (after)





Evaluation

Funded by





Social sustainability

Education for sustainable development

Understanding of democracy



After the event, the Host City population's satisfaction with the functioning of democracy is at the same level as before the event, while it has risen slightly in Rest-Germany.

Sport clubs attach more importance to democratic participation in the club after the event.

Education (doping, betting, drugs)



Before and after the event, the population feels well informed about various intoxicants (alcohol, nicotine, cannabis) as well as about other drugs, sports betting, and doping substances.

A change attributable to the event cannot be identified.

Attitude towards sustainable behavior



Ticket holders have a more positive attitude towards economic and social sustainability in particular. On average, ticket holders from Germany have a more positive attitude towards social and ecological sustainability than fans from foreign countries.

Among the population, economic and social sustainability were considered more important than ecological sustainability. Attitudes towards economic and social sustainability, which were already high before the event, are only slightly less pronounced after the event.

Sport clubs in Germany act more socially sustainable than economically and ecologically sustainable. After the event, most sport clubs act in a more ecologically and economically sustainable way than before the event.





Sport clubs





Education for sustainable development

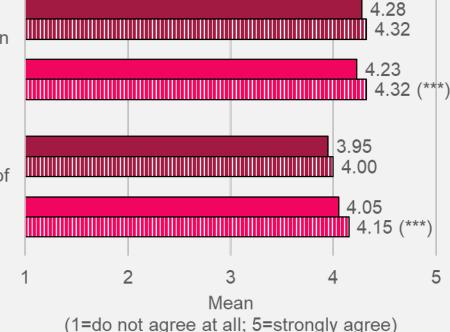
Understanding of democracy

After the event, sport clubs attach slightly more importance to democratic participation.

Contribution to democratic participation in Host Cities and Rest-GER: Our club ...

attaches importance to democratic participation in the club

attaches importance to democratic participation of young people



■ Host Cities (before)

■ Host Cities (after) ■ Rest-GER (before)

■ Rest-GER (after)





Funded by





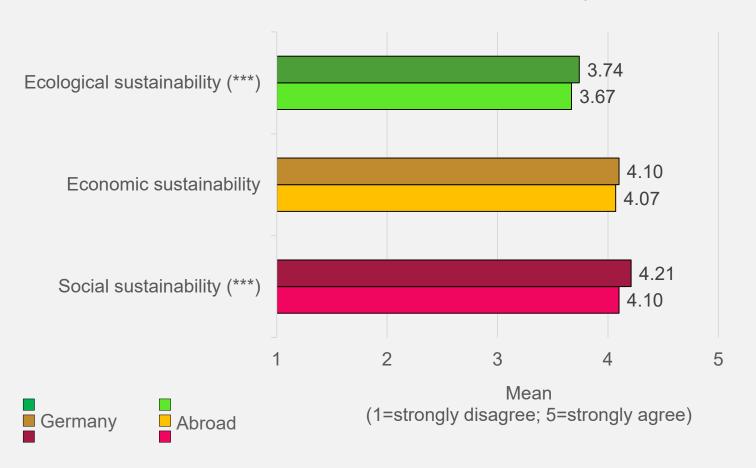
Education for sustainable development

Attitude towards sustainable behavior

Attitudes towards social and economic sustainability are more positive than towards ecological sustainability.

Ticket holders from
Germany have slightly
more pronounced
attitudes towards
sustainability compared
to fans from foreign
countries.

Attitudes towards sustainability











Education for sustainable development

Attitude towards sustainable behavior

Ticket holders from
Germany have a
more positive
attitude towards
ecological
sustainability than
fans from foreign
countries, except for
the wish for stricter
laws and regulations
to protect the
environment.

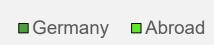
Attitudes towards ecological sustainability

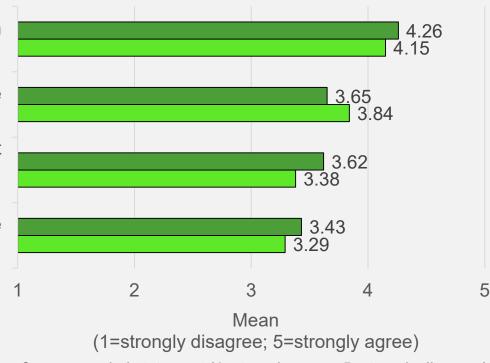
It is important to take measures against problems which have to do with climate change (***)

We need stricter laws and regulations to protect the environment (***)

Using more natural resources than we need does not threaten the health and well-being of people in the future^a (***)

It is okay that each one of us uses as much water as we want^a (***)





^areverse coded statement (1=strongly agree; 5=strongly disagree)









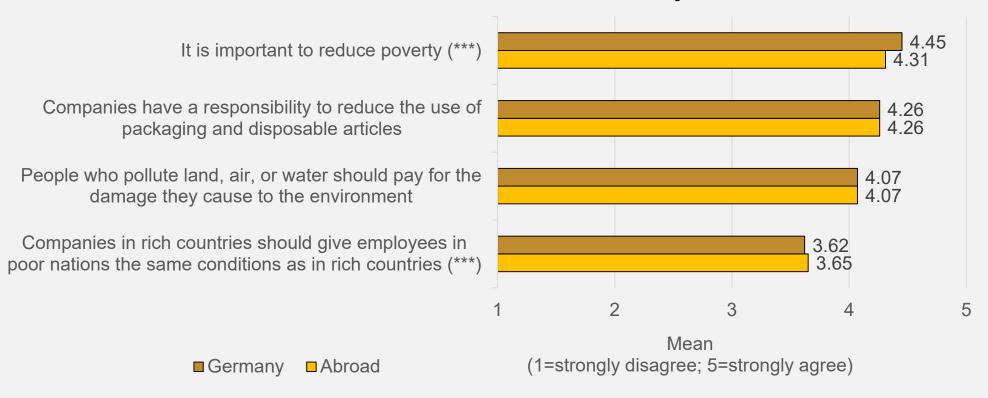
Education for sustainable development

Attitude towards sustainable behavior

Ticket holders from Germany perceive the reduction of poverty as more important than ticket holders from abroad.

Fans from foreign countries are more in favor of equal working conditions in poor and rich countries than ticket holders from Germany.

Attitudes towards economic sustainability











Education for sustainable development

Attitude towards sustainable behavior

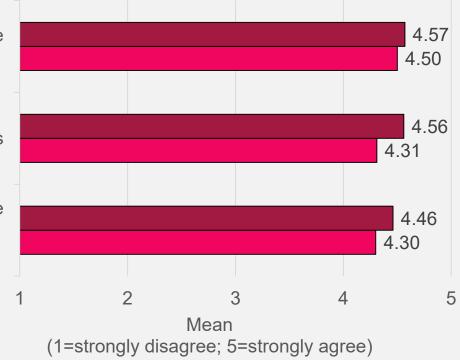
Attitudes towards social sustainability (Part 1)

Ticket holders from Germany have stronger attitudes towards social sustainability in many areas than fans from foreign countries. Women and men throughout the world must be given the same opportunities for education and employment (***)

It is important that people in society exercise their democratic rights and become involved in important issues (***)

Everyone ought to be given the opportunity to acquire the knowledge, values and skills that are necessary to live sustainably (***)

■Germany ■Abroad











Education for sustainable development

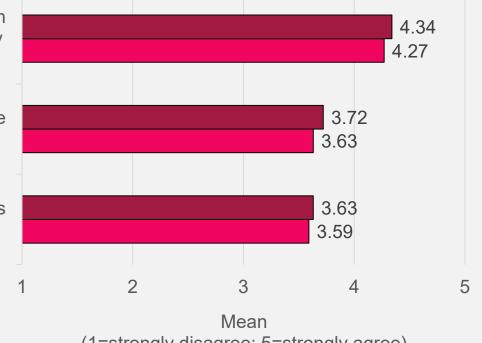
Attitude towards sustainable behavior

Attitudes towards social sustainability (Part 2)

Ticket holders from Germany have stronger attitudes towards social sustainability in many areas than ticket holders from foreign countries. We who are living now should make sure that people in the future enjoy the same quality of life as we do today (***)

The government should provide financial aid to encourage more people to make the shift to green cars (***)

The government should make all its decisions on the basis of sustainable development (*)



■Germany ■Abroad

(1=strongly disagree; 5=strongly agree)





■ Host Cities (before)

■ Rest-GER (before)

■ Host Cities (before)

■ Rest-GER (before)

■ Host Cities (before)

■ Rest-GER (before)

Population







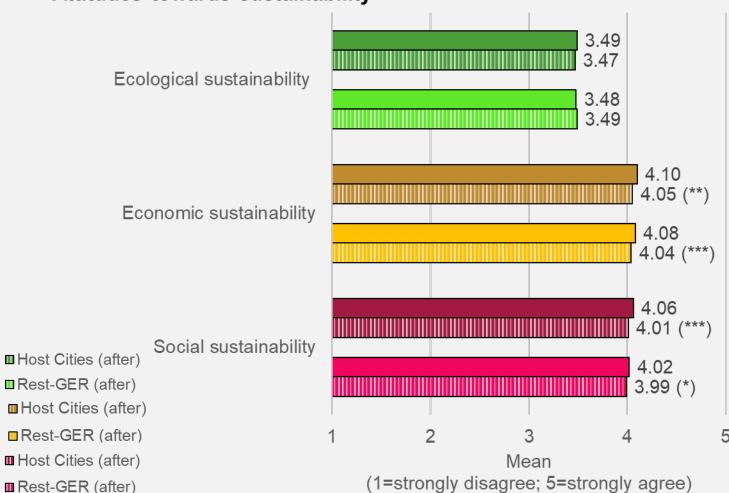
Education for sustainable development

Attitude towards sustainable behavior

Economic and social sustainability are considered more important than ecological sustainability by the population.

Attitudes towards economic and social sustainability, which were already high before the event, are somewhat less pronounced after the event.









Sport clubs





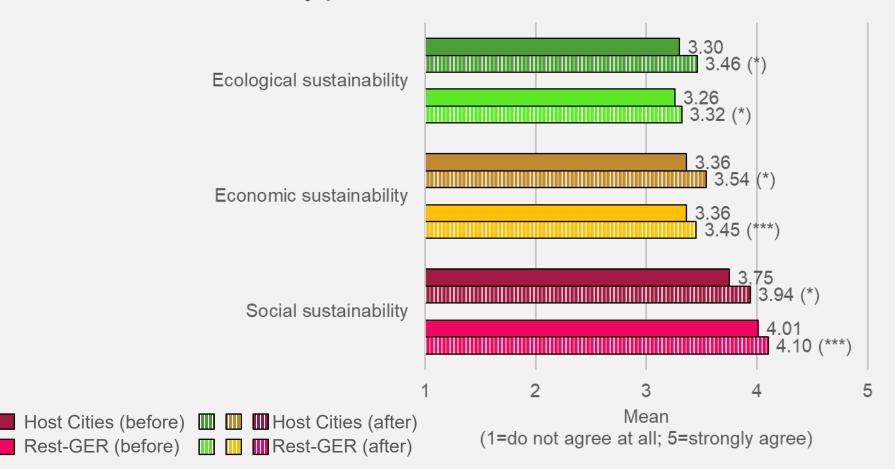
Education for sustainable development

Attitude towards sustainable behavior

Sport clubs act more socially sustainable than economically and ecologically sustainable.

After the event, sport clubs act more sustainable in all dimensions than before the event.

Sustainability practices in Host Cities and Rest-GER



Rest-GER (before)





Evaluation

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Social sustainability

Sport and club development

Meaning of/participation in the event















The population has a greater interest in the German national football team and the UEFA EURO 2024 after the event. The sporting performance of the German national football team is considered more important after the event than before the event. The population in the Host Cities is more satisfied with the sporting performance of the German national team than the population in Rest-Germany.

For both the population and ticket holders, television broadcasts played a major role for their participation in the event – around 80% of the population watched matches on television, more than intended before the event.

Popular activities in relation to the event included watching matches at live sites and in the stadium, as well as visiting a fan zone, a football village, and a "stadium of dreams". In the Host Cities, more people visited a fan zone than intended before the event.

Demand for all event-related activities was higher among fans from foreign countries than among fans from Germany.

Participation in the event also happened in the form of volunteering: Over 13,000 volunteers worked a total of 850,000 hours during the event, corresponding to about 64 hours per volunteer on average.

Football clubs in particular actively used the UEFA EURO 2024 to offer various event-related activities and initiate measures.

For example, 44% of football clubs organized social events during the event and 24% took part in campaigns and activities organized by the state football associations and the German Football Association (DFB).









Sport and club development

Meaning of/participation in the event

After the event, the population has a greater interest in the German men's national football team and the UEFA EURO 2024.

The sporting performance of the German men's national football team is considered more important after the event.

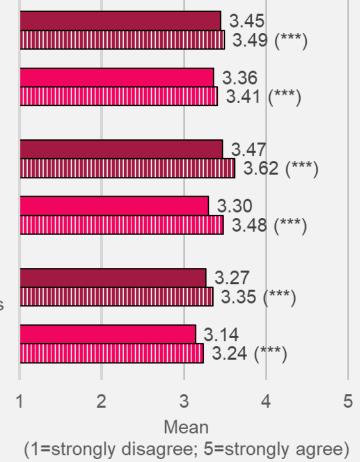
Interest in the German men's national football team and the UEFA EURO 2024

Interest in the German men's national football team

Interest in the UEFA EURO 2024

Importance of the sporting performance of the German men's national football team at the UEFA EURO 2024

- Host Cities (before) Host Cities (after)
- Rest-GER (before) Rest-GER (after)











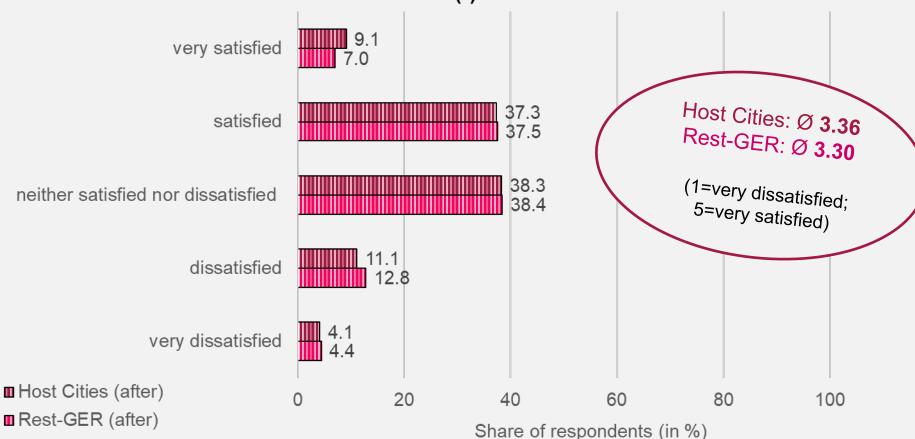


Sport and club development

Meaning of/participation in the event

The population in the Host Cities is more satisfied with the sporting performance of the German men's national football team than the population in Rest-GER.

Satisfaction with the sporting performance of the German men's national football team (*)









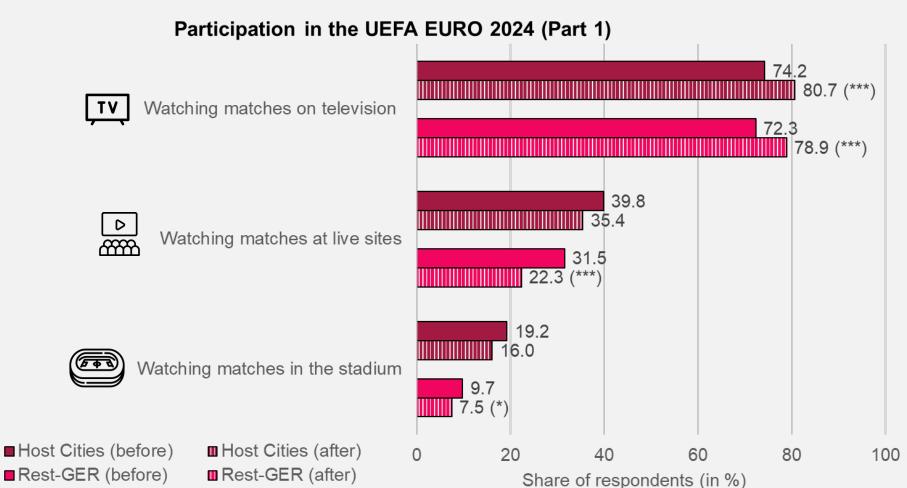


Sport and club development

Meaning of/participation in the event

A higher proportion of the population watched matches on television than planned before the event.

In Rest-GER, fewer people watched matches at live sites than planned before the event.













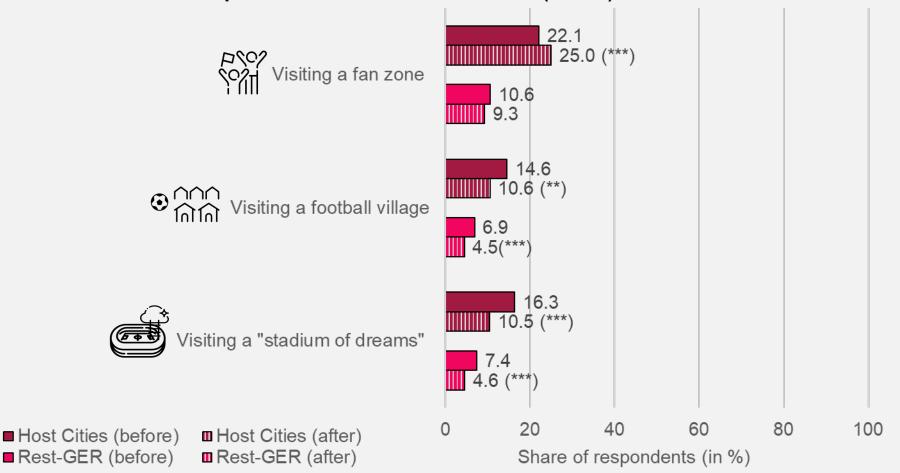
Sport and club development

Meaning of/participation in the event

A higher proportion of the Host City population visited a fan zone than planned before the event.

About 10% of the Host City population visited a football village or a "stadium of dreams".

Participation in the UEFA EURO 2024 (Part 2)







Ticket holders

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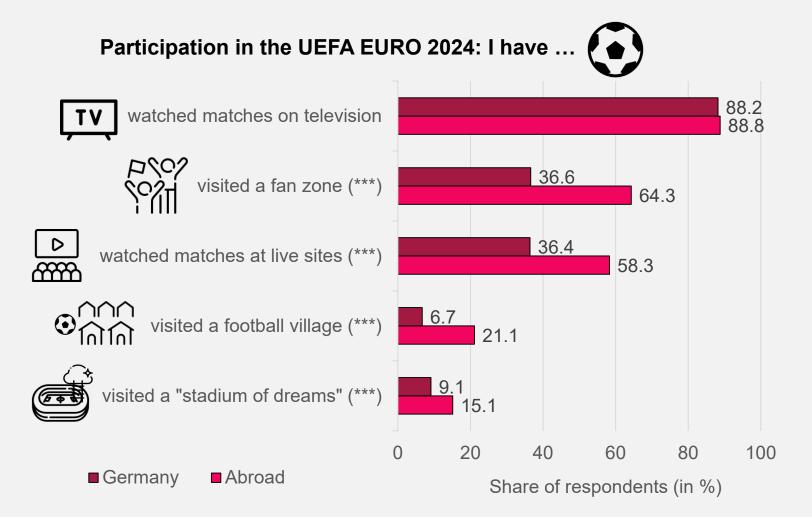




Sport and club development

Meaning of/participation in the event

The share of fans
who have
participated in
various event-related
activities is higher
among ticket holders
from abroad than
among fans from
Germany.







Nationwide impact analysis

(Nielsen Sports, 2024)

Funded by





Sport and club development

Meaning of/participation in the event



Economic benefit

The volunteers contributed to the economic benefit of the event through their voluntary work.

Volunteering







^{*} In a conservative approach, the current minimum hourly wages in Germany were applied to calculate the value of volunteering Source: UEFA accreditation data











Sport and club development

Meaning of/participation in the event

Football clubs in Germany have started numerous activities to promote participation in the event and attract new members.

Activities during the UEFA EURO 2024 in football clubs and clubs with other sports Organization of social events (***) 10.5 Marketing activities for member recruitment (***) 3.0 Membership offers or discounts (*) Participation in campaigns and activities organized by the state and national associations (***) 0.8 10 30 40 50 Share of clubs (in %) ■ Football other sports





Evaluation

Funded by





Social sustainability

Sport and club development

Inspiration/enthusiasm for sport, role models







The Host City population feels more inspired and motivated for sport by the event than the population in Rest-Germany.

In the Host Cities, the event had an inspiring effect on playing football: More people play football during and after the event than before the event.

Overall, there were mainly motivating effects on the frequency and duration of sport participation after the event: The population in the Host Cities and in Rest-Germany practices sport more frequently and more hours during and after the event than before the event.







Many event-related activities (including stadium visit, watching matches at live sites, visits of a fan zone, football village, and "stadium of dreams") and experiences (including inspiration and motivation through the German team, contacts with international fans, sense of safety during the event) contributed to an increased football participation as well as an increased frequency and duration of sport participation during and after the event.







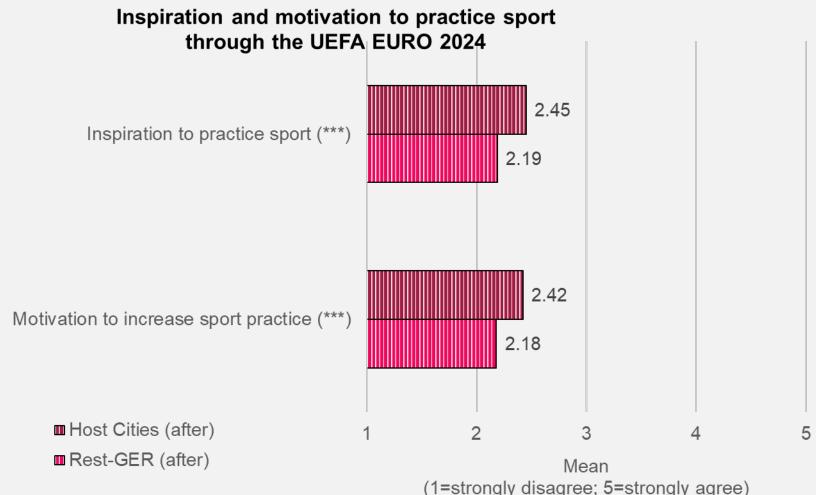




Sport and club development

Inspiration/enthusiasm for sport, role models

The Host City population feels more inspired and motivated by the event to participate in sport than the population in Rest-GER.











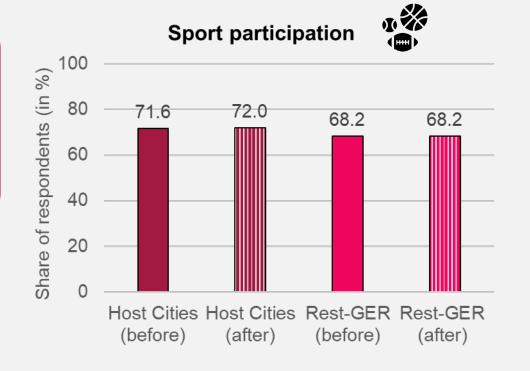


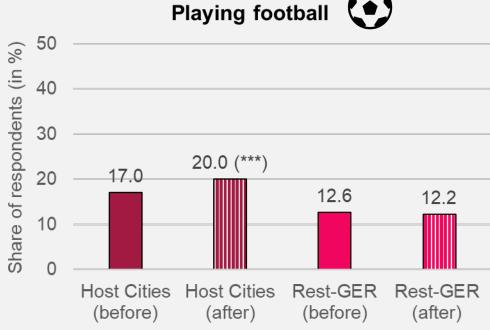
Sport and club development

Inspiration/enthusiasm for sport, role models

Sport participation and playing football in the last two months

During and after the event, more people play football in the Host Cities than before the event.













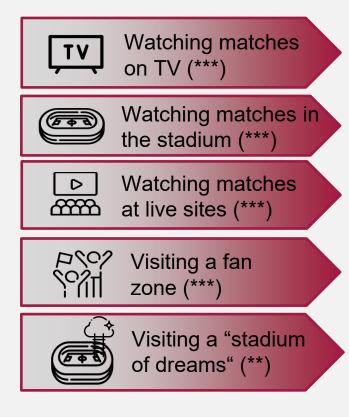


Sport and club development

Inspiration/enthusiasm for sport, role models

Several eventrelated activities and experiences are associated with increasing football participation during and after the event.

Which event-related activities and experiences are associated with playing football in the last two months?



Playing football Host Cities



20.0% played football

Attitudes towards international football fans (***)



Inspiration through the German team (***)



Motivation through the German team (***)



Sense of closeness to the German team (**)











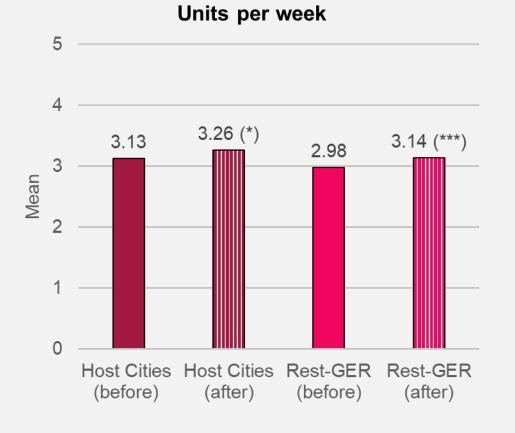


Sport and club development

Inspiration/enthusiasm for sport, role models

The population in the Host Cities and in Rest-GER practices sport more frequently and more hours during and after the event than before the event.

Frequency and duration of sport participation in the last two months















Sport and club development

Inspiration/enthusiasm for sport, role models

Many event-related activities and experiences are associated with a longer duration of sport participation during and after the event.

Which event-related activities and experiences are associated with the duration of sport participation in the last two months?



Attending matches in the stadium (***)



Watching matches at live sites (***)



Visiting a fan zone (***)



Visiting a stadium of dreams" (***)



Visiting a football village (***)

Duration of sport participation

Host Cities



Ø 5:13 hours/

Inspiration through the German Team (***)



Motivation through the German team (***)



Attitudes towards international football fans (*)







Evaluation

Funded by





Social sustainability **Sport and club** development

Physical health through sport

















Many event-related activities (including stadium visit, watching matches at live sites, visiting a football village or a "stadium of dreams") and experiences (including satisfaction with the German team's sporting performance, attitudes towards international fans, sense of safety during the event, inspiration and motivation through the German team, sense of closeness to the German team) have increased the population's satisfaction with their own health.

Mental health through sport, well-being















Many event-related activities (including watching matches on TV, at live sites, or in the stadium, visiting a fan zone, a football village, and a "stadium of dreams") have contributed to a higher well-being of the population.

These activities as well as event-related experiences (including the atmosphere and hospitality in Germany) have also increased the well-being of ticket holders.











Sport and club development

Physical health through sport

Several eventrelated activities and
experiences have
increased the
satisfaction with one
own's health after
the event.

Which event-related activities and experiences are associated with satisfaction with one own's health?



Watching matches in the stadium (***)



Watching matches at live sites (*)



Visiting a "stadium of dreams" (***)



Visiting a football village (***)



Satisfaction with the sporting performance of the German team (***)

Satisfaction with health

Host Cities



Ø 6.98

Scale from 0-10

Attitudes towards international football fans (***)



Sense of safety during the UEFA EURO 2024 (***)



Inspiration through the German team (**)



Motivation through the German team (**)



Sense of closeness to the German team (***)







Feelgood factor

(Wicker & Breuer, 2024)







Sport and club development

Mental health through sport, well-being

Meaning of/participation in the event



Economic benefit

The wellbeing valuation method can be used to estimate the monetary value of the feelgood factor.

Well-being of the population through event-related activities: Anticipation



Watching matches on TV (*)



Watching matches at live sites (*)



Watching matches in the stadium (*)

Satisfaction with life



Ø 7.22

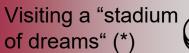
Host Cities

Scale from 0-10

Visiting a fan zone (*)



Visiting a football on the village (*) on the village (*)









Feelgood factor

(Wicker & Breuer, 2024)







Sport and club development

Mental health through sport, well-being

Meaning of/participation in the event



Economic benefit

The wellbeing valuation method can be used to estimate the monetary value of the feelgood factor.

Well-being of the population through event-related activities: Experience value



Watching matches on TV (***)



Watching matches at live sites (**)



Attending matches in the stadium (***)

Satisfaction with life



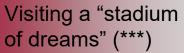
Ø 6.76

Rest-GER

Scale from 0-10

Visiting a fan zone (**)











Feelgood factor

(Wicker & Breuer, 2024)







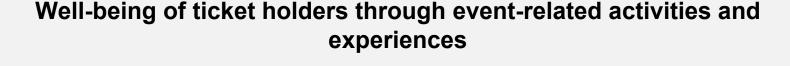
Sport and club development

Mental health through sport, well-being



Economic benefit

This analysis can be used to estimate the social value added in terms of a feelgood factor.





Watching matches at live sites (**)



Visiting a "stadium of dreams" (*)

Satisfaction with life



Ø 8.06

Germany

(0=completely dissatisfied; 10=completely satisfied)

Atmosphere in GER (***)



Hospitality in GER (***)







Evaluation

Funded by





Social sustainability

Sport and club development

Participation in sport clubs

During and after the event, more people in the Host Cities actively participated in sport programs provided by a club. A higher share of the Host City population also attended sporting events as spectators during this period.

In the first half of 2024, sport club membership numbers were on average higher in the Host Cities for both adults and children/adolescents than in Rest-Germany. Similarly, membership numbers in football clubs were higher in these age groups than in clubs providing other sports.

In addition, many clubs noticed an increased interest in memberships and test training sessions.

Volunteering in sport clubs





After the event, a higher share of the Host City population volunteers in a sport club.

In addition, the willingness to volunteer sporadically of members in Host City sport clubs and to receive training and further education for voluntary work in the club has increased more than in Rest-Germany.

Club development





Both football clubs and clubs with other sports rate the UEFA EURO 2024 after the event as more helpful for the development of their own club than before the event.

Football clubs are still rather satisfied with the development of their club.

Nevertheless, many structural problems (e.g., recruitment, retention, training, and further education of referees, interest in volunteering) remain for these clubs after the event.









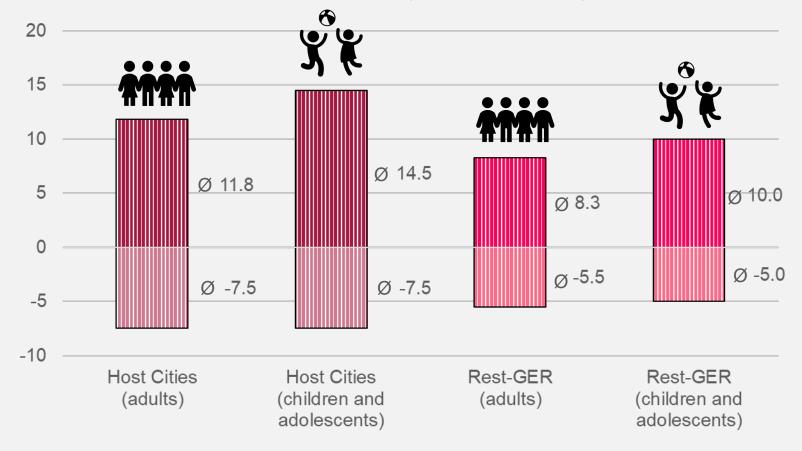


Sport and club development

Participation in sport clubs

In the first half of 2024, the number of club entries was on average higher in the Host Cities for both adults and children/adolescents than in Rest-GER.

Member development from 2nd of January 2024 until 31st of July 2024 in Host-Cities and Rest-GER (entries and exits)







Funded by



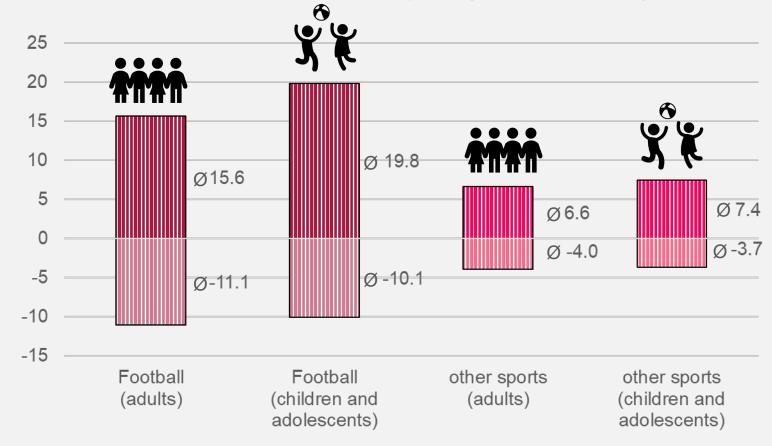


Sport and club development

Participation in sport clubs

In the first half of 2024, the number of club entries was on average higher in football clubs for both adults and children/adolescents than in clubs with other sports.

Member development from 2nd of January 2024 until 31st of July 2024 in football clubs and clubs with other sports (entries and exits)









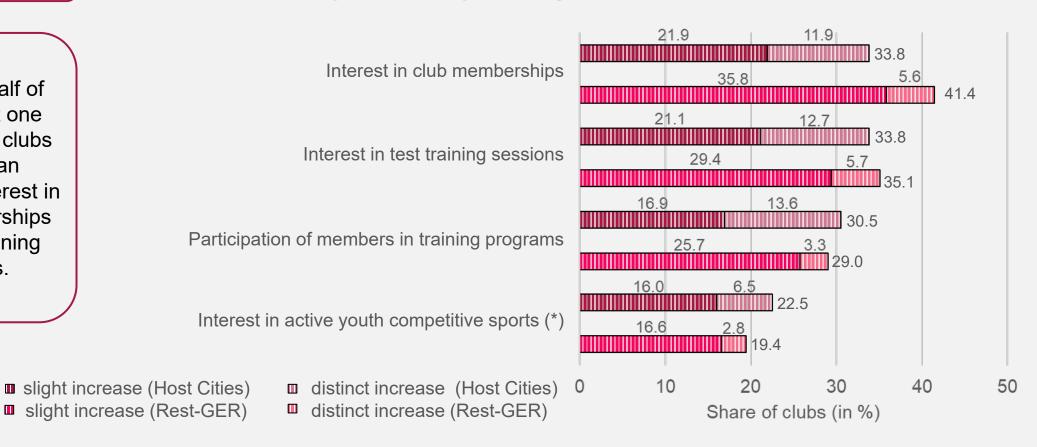


Sport and club development

Participation in sport clubs

In the first half of 2024, about one third of sport clubs reported an increased interest in club memberships and test training sessions.

Club development from 1st of January 2024 until 31st of July 2024 compared to the previous year in Host Cities and Rest-GER











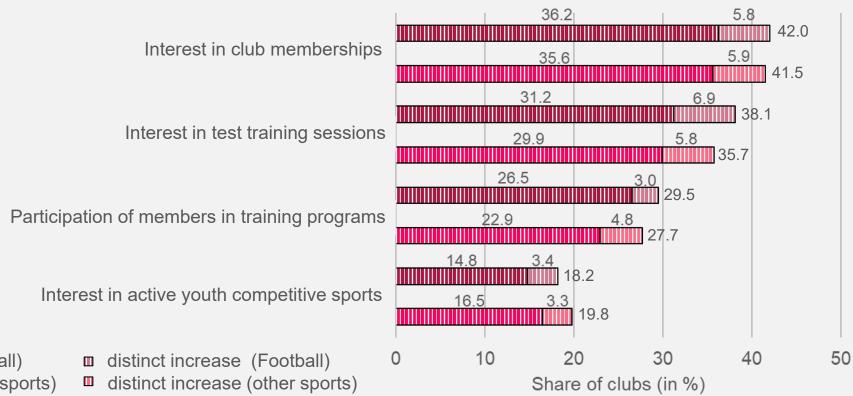


Sport and club development

Participation in sport clubs

More than one third of football clubs reported an increased interest in club memberships and test training sessions in the first half of 2024.

Club development from 1st of January 2024 until 31st of July 2024 compared to the previous year in football clubs and clubs with other sports



slight increase (other sports)









Sport and club development

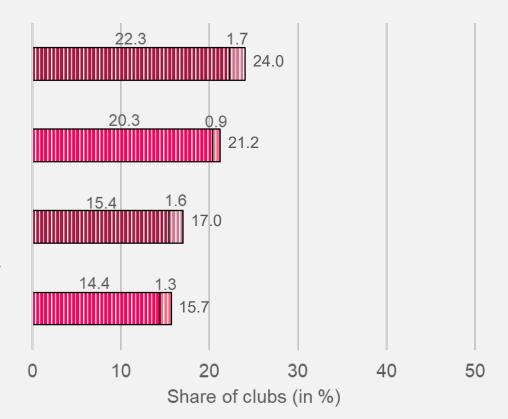
Volunteering in sport clubs

Every fifth sport club noticed an increase in volunteering in the first half of 2024.

Club development from 1st of January 2024 until 31st of July 2024 compared to the previous year in Host Cities and Rest-GER

Willingness of members to volunteer sporadically

Willingness of members to receive training and further education for their voluntary work in the club



- slight increase (Host Cities)
- slight increase (Rest-GER)
- distinct increase (Host Cities)
- distinct increase (Rest-GER)









Sport and club development

Club development

The role of major sporting events for the development of the own club in Host-Cities and Rest-GER

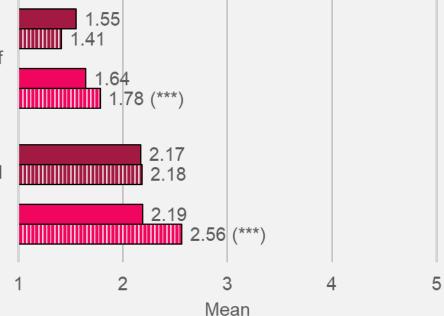
After the event, sport clubs in Rest-GER consider the UEFA EURO 2024 clearly more helpful for the development of their own club than before the event.



The European Football Championship "UEFA EURO 2024" is/was helpful for the development of our club



Olympic and Paralympic Games in Germany would be helpful for the development of our club



■ Host Cities (before)

■ Host Cities (after)

(1=do not agree at all; 5=strongly agree)

■ Rest-GER (before)

■ Rest-GER (after)









Sport and club development

Club development

The role of major sporting events for the development of the own club in football clubs and clubs with other sports

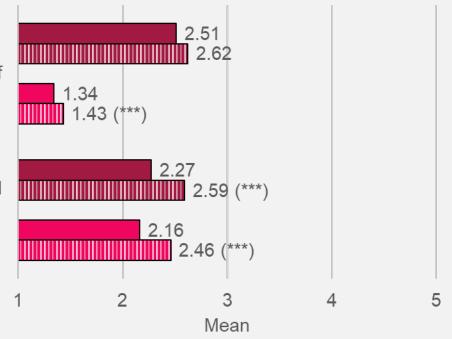
After the event, clubs providing other sports consider the UEFA EURO 2024 clearly more helpful for the development of their own club than before the event.



The European Football Championship "UEFA EURO 2024" is/was helpful for the development of our club



Olympic and Paralympic Games in Germany would be helpful for the development of our club



■ Football (before) other sports (before)

■ Football (after) other sports (after) (1=do not agree at all; 5=strongly agree)





Project team







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Project website:

https://www.uni-bielefeld.de/fakultaeten/sportwissenschaft/arbeitsbereiche/ab-iii/forschung/evaluationeuro2024/